

CURRICULUM VITAE

Proposed role in the project:

Category:

1. **Family name:** NIKOLOV
2. **First names:** Marjan
3. **Date of birth:** 16/04/1968
4. **Nationality:** Macedonian
5. **Civil status:** Married
6. **Education:**

Institution [Date from - Date to]	Degree(s) or Diploma(s) obtained
Ljubljana, Faculty of Economics, Slovenia, 2008-2013	PhD in economics Measuring fiscal decentralization and municipal efficiency in public finance spending
Reykjavik, Faculty of Economics & BA, Iceland, 1998-2000	MSc in International Economics & Finance Measuring efficiency of electricity sector
Skopje, Faculty of Mechanical Engineering, Macedonia, 1988-1996	BSc in Mechanical Engineering
Distance learning 2007-2010, IP3 Washington and WEDC and Loughborough University from UK	Certified Global PPP Specialist
Distance learning, IP3 Washington and WEDC and Loughborough University from UK., 3-4/2010	"Fundamentals of utility tariffs" IP3 from USA under CIPA training methodology. Earned 3 CEU within 6 weeks.
Distance learning, IP3 Washington and WEDC and Loughborough University from UK., 9-10/2009	"Advanced project finance and financial modelling" IP3 from USA under CIPA training methodology. Earned 3 CEU within 6 weeks. September-October Earned 3 CEU within 6 weeks.
Distance learning, IP3 Washington and WEDC and Loughborough University from UK., 5-7/2009	"Fundamentals of infrastructure project finance" IP3 from USA under CIPA training methodology. Earned 3 CEU within 6 weeks.
Skopje-Faculty of Philosophy, Macedonia, 1996-1997	Courses in Pedagogy, Methodology in teaching and Psychology

7. **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
English	1	1	1
Macedonian	1	1	1
Serbian/Croatian	1	1	1
Montenegrin	1	1	1
German	4	5	5
Bulgarian	3	4	4

8. **Other skills:** Computer literate (MS Office, E-Views, Data Envelopment Analyses, Stochastic Frontier)

9. **Present position:**

- Freelance consultant, President of the Macedonian CEA research think tank, Professor at the International Slavic University, Ambassador of Macedonia to the Regional Studies Association global forum for city and regional research, development, and policy: <http://www.regionalstudies.org/networks/ambassador/marjan-nikolov>
- Member of the National Council for CSO development at the Government of Macedonia 2017-2019
- Member through the CSO Center for economic analyses of the Platform for fighting corruption. 2016-2018
- Member of the working group for PAR strategy preparation, July-December 2017
- Member of the Council for improvement of quality of training at the Chamber of commerce to match the demand from businesses. July 2021 to present: <https://www.mchamber.mk/default.aspx?mid=3&evid=59682&lng=1>
- Member of the Council for balanced regional development for the Skopje planning region, January 2022 to present
- Member of the working group for monitoring the reform of public finances, April 2018 to present

10. **Key qualifications:**

- PFM, budgeting and budget oversight, financial scrutiny, external auditing, behavioural tax economics, Macroeconomic modelling, Econometrics & Statistics; Experience in building forecasting models & economic macro-models, efficiency & productivity studies
- Fiscal decentralisation/municipal finance in SEE; Design of inter-governmental finance systems & procedures; Review of fiscal decentralization; Calculation of costs of decentralised tasks, Municipal borrowing and creditworthiness assessment, LED development, SME strategy development, socio-economic analysis
- Cost benefit analysis and modelling.
- Social and communal services costing.
- Public-Private Partnership (PPP) feasibility studies, VfM, cost benefit analysis, financial modelling, project finance. Design and implementation of PPP training. Review of PPP system in Macedonia for a comparative study preparation within Western Balkan region. Part of a team for preparation of Country PPP draft strategy sponsored by USAID, assisting in organization of PPP study tour.
- Transitional and development economics. Negotiations with IMF experience, working with donors on economic development documents.
- Deep practical knowledge in the organisation of public administration in Macedonia, Western Balkan countries and SEE and experience in the provision of capacity building to local government for public administration reform including the quality, presentation and analysis of financial data; reviewing and reengineering local tax procedures; preparing LED strategy, fiscal capacity analysis, connection of financial part of the budget with the LED strategy, budgeting within LSG; developing capital budgeting, in line with strategic municipal planning; developing the municipal bonds market and borrowing pillar, developing PPP feasibility studies; and advising the government representatives and association of municipalities on the Intergovernmental Finance
- NGO work & functioning; Organisational development; Leadership & NGO-donor partnerships and NGO-media cooperation
- Working experience in MENA (Tunisia, Lebanon, Syria, Iraq), Kenya, Eswatini, Mozambique, Uzbekistan, Kazakhstan, Bangladesh, Albania, Cyprus, Belgium, Romania, Croatia, Montenegro, Serbia, Bosnia & Herzegovina, Kosovo, UK, Iceland, Slovenia, Bulgaria.

11. **Membership of professional associations:**

- Member of the COST committee action CA20123, Intergovernmental Coordination from Local to European Governance (IGCOORD). Member of the management committee: <https://igcoord.eu/members/>.
- Member of Beta Gamma Sigma, international honour society for collegiate schools of business, in recognition of high scholastic achievement – University of Ljubljana Chapter.

- Member of the Research Network on Decentralisation in South East Europe. Member of the LSE-LSEE Research Network on Social Cohesion in South East Europe <https://www.lse.ac.uk/LSEE-Research-on-South-Eastern-Europe/Research/Research-Network/Research-Network-on-SEE>.
- Member and partner of the Western Balkans Network on Territorial Governance (<http://tg-web.eu/>)
- Ambassador of Macedonia to the Regional Studies Association global forum for city and regional research, development, and policy: <https://www.regionalstudies.org/people/marjan-nikolov/>
- Member of the RSA conference's scientific board

12. Professional experience

Ref	Date	Location	Company and references	Position	Description
1	2004-to present President of the think tank 01/09/2004 Full time Part of the EU Horizon project Green Force 2021-2025 USAID SRMA project 2025 May – December NDI and Swiss support	Macedonia	Center for Economic Analyses – CEA (NGO/Think tank) Ms Vesna Stevkovska CTR from USAID for the period 2005-2011: vstevkovska@usaid.gov On the EU horizon project: Ms Vesna Garvanlieva: vesna_nl@yahoo.com On the USAID SRMA project: Mr. Bardhyl Marku: bardhyl.marku@srmamk.com On the NDI Project: Ms Vesna Garvanlieva: vesna_nl@yahoo.com	President & Economic Analyst USAID's CoP in the period 2005-2011 PFM expert Decentralization and regional development expert	Management, economic analyses & research, drafting of technical & financial proposals for funding agencies. PFM work at central and local government level; Chief Editor of newsletter: "Decentralization – our goal" "Toward sustainable think tank" project: Awarded unsolicited USAID grant for sustainability support for six years. Coordinating EU IPA projects on performance measurement and CSO training and building CSO capacity about fiscal transparency. Working on preparing economic programs for political parties with building macroeconomic models and considering PFM issues like fiscal and debt sustainability. Managing institutional USAID grant for CEA in a period of 6 years. CEA and Marjan Nikolov were part of the CSO anticorruption platform for the period September 2017-October 2017 EU Horizon project: Just transition project: Foster Research Excellence for Green Transition in the Western Balkan. Researcher and acting as exchange professor. On the USAID SRMA project working on improving finance resilience, revenue collection, fiscal transparency, budget participation, and overall fiscal transparency and fiscal decentralization performance of all Macedonian municipalities in this 5 years project. CEA prepared fiscal, budget and tax transparency training module. To evaluate the existing Public Finance Management (PFM) practices within the 6 pilot local self-government units and provide a comprehensive report on the strengths, weaknesses, and opportunities with a special focus on corruption risks in the current system. A significant focus of the assignment will be on detecting and analyzing corruption risks that may compromise the integrity and efficiency of municipal finances.
2	Jan-Jun 2026 90 days	Armenia	Aarc, Altair and Sogerom for the French AFD Ms. Marta F. de la Cera m.fdelacera@altairasesores.es	Team leader for the preparation of the Preliminary study for a preparation of a Policy based loan to Armenia from the AFD	Involves three precise and overarching outcomes: (1) Defining the definitive scope and assessing policy needs across national/local Public Finance Management (PFM) and the mobility sector; (2) Developing a comprehensive PBL Policy Matrix with realistic, complementary policy actions that are feasible to implement by the critical October 2026 deadline ; and (3) Producing the complete Terms of Reference (ToR) for the Technical Assistance (TA) component required to support the Armenian government in implementing the agreed-upon reforms. Needs assessment, fact checking, field mission, focus groups, review of TADAT, PIMA, OBS, PEFA World Banka PER, SIGMA. Focus on central government, decentralization and municipalities.
3	Sep 2025-Jan 2025 16 days	Macedonia	UNICEF North Macedonia Mr. Aleksandar Nikolov: anikolov@unicef.org	PFM and Costing of social services expert	Preparation of Methodology for sliding scale for co-payment for social services. Preparation of sub-legislation for co-payment in Macedonia
4	Sep 2025-Dec 2-25 60 days	Liberia	World Bank GREAT project	PFM expert on financial oversight and Public Accounts Committee-PAC expert	Preparation of needs assessment and training needs for the PAC committee of the Liberian Legislator. Preparation of PAC Training Manual and preparation of standardized PAC procedures by outlining clear guidelines, step-by-step processes, and best practices for financial oversight, Enhance Coordination with Key Oversight Institutions, Ensure Sustainability, incorporating a training-of-trainers (ToT) model to enable continuous knowledge transfer
5	Sep 2023-Jan 2024 27 days	Macedonia	UNICEF North Macedonia Ms. Snezhana Kostovska: snezekostovska@yahoo.com	PFM and Costing of social services expert	Preparation of comparative country analysis of counselling social services. Preparation of Methodology for costing of the service. Preparation and calculations of the co-financing by users of the social services for North Macedonia.
6	Aug 2023-February 2024 17 days	Montenegro	UNDP and GoMN Ms Dragana Radevic: dragana.radevic@undp.org	PFM and Costing of social services Leading expert	Review of regulations governing the area of social and child protection services in Montenegro; Drafting a framework methodology for calculating the costs for calculation of prices of social and child protection services in Montenegro; Drafting the cost elements for calculating the price of providing two specific social and child protection services in Montenegro; Development of the estimate prices of at least two social and child protection services in Montenegro; Training for calculating the prices of social and child protection services in Montenegro.
7	Oct 2023-December 2025 175 days	Mozambique	World Bank and Government of Mozambique and Georgia State University of USA	PFM and fiscal decentralization key expert; expert on vertical fiscal decentralization	Working on the revenues and expenditures assignment of the decentralization set up in Mozambique. Designing and implementation of the vertical balance decentralization set up. Field work in Gaza province and review of the decentralization experience in Gaza Province for province, districts and municipalities. .
8	May-Oct 2023 42 days	Macedonia	Red Cross North Macedonia Ms Katerina Gievska: skopje.socijala@redcross.org.mk	PFM and Costing of services expert	Preparation of comparative country analysis of asylum seekers and beneficiaries of temporary protection legislation for Bulgaria, Macedonia, Ireland, Montenegro, Serbia, Austria, Norway. Preparation of Methodology for costing of the service of easing of integration and recommendations for the regulations to be prepared by the government. Preparation and calculations of the cost of the service and presentation of the materials.
9	April-June 2023 10 days	Macedonia	World Bank Ms. Svetlana Vukanovic: svukanovic@worldbank.org	Financial Expert for Local Road Connectivity Project	Independent reviewer was tasked to read the Financial Report of the Technical Assistance for developing systems for Local Roads

					Management in North Macedonia LRCP-9034-MK-REol-A.1.1.4 and provide independent view on the Financial Report.
10	Oct 2022 34 days	Iraq	FSVC Ms Danyele Gerges Program officer at FSVC: dgerges@fsvc.org	PFM and fiscal/budget transparency expert	Review of the current citizen budget and the mid-year review of Iraq and development of new template to improve the budget transparency as per OBI. Review of the Iraqi Enacted budget and budget proposal. Preparation of Citizens budget and Mid-year review of Iraq
11	2009-2014 01/01/2009 Full time Oct/2022-Oct- 23	Macedonia Western Balkan-Open Balkan	Center for Economic Analyses – CEA (NGO/Think tank) Mr Goran Buldioski OSI TTF: goran.buldioski@opensocietyfoundations.org Mr Vladyslav Galyshko: vladyslav.galushko@opensocietyfoundations.org Mr. Giancarlo Cotella: giancarlo.cotella@polito.it On Open Balkan: Mr Goran Buldioski OSI TTF: goran.buldioski@opensocietyfoundations.org	President & Economic Analyst Project manager for the period 2009-2014 Member and partner of the Western Balkans Network on Territorial Governance (http://tg-web.eu/) Project manager for the period 2022-2023 on the Open Balkan project	Managing institutional and core OSI TTF grant for CEA in a period of 6 years. Building capacity of the think tank for research, advocacy, sustainability, visibility. Prepared number of events, research, policy briefs, counselling government bodies, contributing to legislation preparation, training of administrative staff in the government and parliament in PFM and PAR. Working on EU accession agenda of Macedonia CEA developed into respectable and credible independent representative of the CSO community in Macedonia. CEA's work is cited by IMF, EC and other donor community. CEA was part of the preparation of the Blueprint for urgent democratic reform in Macedonia: A roadmap for reforms in Macedonia. Western Balkan Network on Territorial Governance is established to serve as a platform aimed at bringing forward the research on territorial governance in the Western Balkan (WB) countries bringing together research and policy-influencing forces from the region. Assessing and streamlining the potentials of the Open Balkan initiative. Coordination of the work of the local country experts from the 6 WB countries. Mapping and disparity and similarities territorial analyses at NUTS 1,2,3 level for Western Balkan countries.
12	July 2022 12 days	Albania	We Global on EU project: Technical Assistance to Support the Reform on Employment Policies and Vocational Education and Training. Reference: EuropeAid/140560/IH/SER/AL Mr. Oliver Deasy: oliver.deasy@gmail.com	Senior Non-Key Expert in Investment Plan for VET	Development of an investment plan. Calculation of social return on investment SROI with a cost benefit approach. Analysis of the labor market trends VET related.
13	1-2/2022 10 days	Panama	FSVC and MEF of Panama Government FSVC program officer Ms. Zoe Kassinis zkassinis@fsvc.org	PFM expert	Clarify Components, Presentation and coaching for preparation of Mid-Year Review for the Ministry of economy and finance of Panama Government.
14	2-7/2022 13 days	Macedonia	World Bank Ms. Sanja Madzarevich Sujster: smadzarevic@worldbank.org	PFM expert on local government finances	Preparing the public finance review for Macedonia. Objective: The activity aims to provide analytical and advisory support to the Ministry of Finance in designing their medium-term fiscal strategy for the post-COVID-19 recovery. Tasks and deliverables for the consultant: - Collect local government revenues, expenditures, debt, population and employment data by most discrete administrative unit, by most discrete functional class, by most discrete economic class for the past five years; - Consolidate data by economic and functional classification; - Collect select performance indicators by counties and compare them with fiscal allocations from the central budget; - Look at variations of local government fiscal performance and decentralized funds; - Summarize the institutional and fiscal decentralization experience so far in education and social services.
15	Jan-April/2022	Macedonia	UNDP and Macedonian government Ms. Marija Karaeva, project manager: marija.karaeva@undp.org	Team leader and expert on economic system and preparation of national development strategies	The main objective of the assignment is to conduct an analysis and provide recommendations for the legislative and institutional adjustments needed for the set up for the NDS operational structure, including defining the roles and responsibilities of stakeholders at various levels of institutions related to the NDS formulation, implementation, and subsequent monitoring. Moreover, through mentoring, coaching and trainings together with team of international experts to work on the empowerment of the institutions and people within the NDS operational structure and the aligned roles within the Line Ministries
16	Jul/21-Apr/22 98 days	Kosovo	DMI/SOFRECOM, IPF9, WBIF, WBIF Infrastructure Project Facility Technical Assistance 9 (IPF9) "Connecting Primary and Secondary Schools in Kosovo: Feasibility study and cost-benefit analysis", Mr. Aleksandar Zdravev: azdravev@dmiasociates.com	PFM expert and expert in CBA, investment plan and procurement plan preparation	Preparation of CBA for the broadband connection of schools in Kosovo. Preparation of the investment plan and the procurement plan.
17	Feb/21-Feb22 21 days	Macedonia	ECORYS for the EU DGNEAR - Evaluation of the European Union's cooperation with the Republic of North Macedonia	PFM and evaluation expert	The main objective of the evaluation is to provide an independent assessment of the extent and manner in which the support of the European Union (and of the European Commission in particular) has contributed to the overall political, economic and social development in North Macedonia. More specifically this analysis will need to: i) assess the contribution to the reform process in the framework of the country's EU path and ii) assess the design, implementation, responsiveness, results and impact of the EU support. Preparing PFM evaluation case study
18	12/20-8/21 52 days	Romania	MAESTRAL under UNICEF contract for the Government of Romania as beneficiary Team leader Ms Anna Nordenmark Severinsson:	PFM Expert and social services costing expert	Preparation of Cost benefit analysis, unit cost analysis, cost effectiveness and investment case presentation for the cash and care in social services. Minimum service package and cash benefits to be demonstrated with an investment cases to be cost beneficial for the government of Romania. The role

			anordenmark@maestral.org		of local government review in provision of social services in Romania.
19	11/20-12/20 23 days	Macedonia	HEAT-Germany on UNDP project for the Ministry of environment and physical planning in Macedonia Ms. Julia Woth: julia.woth@heat-international.de	Finance and economy expert in environment Conducting Climate Change Administrative Capacity Assessment	Propose methodology and criteria for the capacity assessment and for pinpointing future organizations/companies/NGOs to implement UNFCCC activities; Assess the capacity of the existing institutional organization and structures at the systemic and institutional/organizational level in the country with regard to reporting under the UNFCCC and the Paris Agreement and monitoring implementation of the national climate change strategic documents (Biennial Update Reports, National Communications, Strategy on Climate Action, enhanced Nationally Determined Contributions - NDC etc.); Support development of the MOEPP functional analysis relevant to climate change capacities and the Climate Change Unit established within the CBIT project; Develop a protocol for providing "on-call" support (provided by the Climate change unit) to other sectoral ministries and government agencies as needed; Prepare a financial roadmap (national and external sources) of long-term support for the Climate Change Unit personnel and activities; Propose step by step guidance to strengthen institutional and technical capacity for NDC transparency at the systemic and institutional/organizational level; Conduct capacity assessment at the systemic and institutional/organizational level to identify critical skills gaps for NDC implementation and based on the findings, develop mid-term capacity building plan.
20	10/20-6/21 30 days	Macedonia	World Bank and GIFT initiative, Regional transparency initiative on COVID19 related spending. Governance and fiscal transparency review Reference: Ms. Verena Maria-Fritz vfritz@worldbank.org	PFM, Fiscal transparency and governance expert	Analyse the relevant fiscal and procurement practices of the national and local governments to determine what information is available and what is not and compare the 'de facto' to (i) applicable legislation in NM, and (ii) to international good practices. Map the analysed practices against (i) provisions in national laws and regulations and (ii) the established international good practices. Provide recommendations for improvements to the practices applied by the MN national and local Governments taking into account the international best practices and local context. Support the World Bank team in proactive engagement with the counterparts in North Macedonia to promote awareness, demand for, and take-up of the proposed policy recommendations; as well as in identification of policy proposals that can be taken forward. Identify opportunities for peer sharing of good practices observed in North Macedonia among the countries in the region and provide advice to the World Bank team regarding the knowledge sharing engagement.
21	5-8/2020 15 days	Montenegro	Strengthening Capacities of Social and Child Protection System in Montenegro EuropeAid/140040/IH/SER/ME Reference: Mr Zarko Sunderic zsunderic@archidata.it	Consultant Economist expert on costing of social services	Review of regulations governing the area of social and child protection services in Montenegro; Drafting a framework methodology for calculating the costs for calculation of prices of social and child protection services in Montenegro; Drafting the cost elements for calculating the price of providing two specific social and child protection services in Montenegro; Development of the estimate prices of at least two social and child protection services in Montenegro; Training for calculating the prices of social and child protection services in Montenegro.
22	9-12/2020 50 days	Macedonia	Center for economic analyses and UN Women References Ms Vesna Garvanlieva vesna_nl@yahoo.com	Consultant Economist expert on costing of social services	Developing a Cost benefit analysis on the additional cost of disability of the resettled persons from Public Institution Banja Bansko with focus on women and taking into consideration the additional costs caused by the COVID-19 pandemic. The analysis should have narrow focus and target the group of resettled persons who started with their independent living in the apartment units aimed for that purpose.
23	12/2019-3/2020 25 days	Macedonia	World Bank Social service improvement project and Ministry of labour and social policies Ms. Snezhana Kostovska: snezekostovska@yahoo.com	Fiscal decentralisation and costing in Early Childhood Education and Care-ECEC education and social services	Preparation of analysis of the ECEC financing system and analysis of the ECEC costs, Analysis of Capacity utilization with conclusions and recommendations and preparing a Report regarding the estimated cost per child based on cost analysis and statistics in accordance with the regulations for norms and standards in the field; Suggesting a Distribution formula that shall take into account the appropriate indicators and based on which simulations for allocations per municipality with different available budgets can be made, Preparation of a Decree on the methodology for determining the criteria for allocation of block grants based on a above described formula and by using appropriate indicators and a Report regarding the proposed Different funding scenarios by taking into consideration the different incomes of the children's families/beneficiaries and a Report on the training conducted regarding the usage of the funding formula
24	1/2020-12/2020 Retainer expert for 12 months in 2020	Macedonia	EIDHR EuropeAid/163963/DD/ACT/MK European Instrument for Democracy and Human Rights (EIDHR) Ms. Vesna Garvanlieva Team leader: vesna_nl@yahoo.com	Behaviour fiscal/tax economist for the: Tax Responsibility Project – Towards civic responsibility and responsible tax	Working with the tax offices at the local government level in selected municipalities to: O1: Determined driving factors for the tax morale among citizens by practical piloting of behavioural insight techniques – evidence based innovative research O2: Promoted civic responsibility and the tax compliance among the citizens of North Macedonia – behavioural insight O3: Increase tax compliance in Macedonia among the citizens – improved tax responsibility O4: Increased transparency, accountability and responsibility of the tax authorities for the citizen money O5: Promote active engagement of the citizen in decision making
25	Feb. 2020 15 days	Bangladesh	FSVC and Bangladesh Ministry of finance and Department of development studies at University of Dhaka FSVC regional director Ms. Danyelle Geroges dgeroges@fsvc.org	PFM expert	Design and development of Citizen budget for the Union Parishads-UP (Bangladeshi LSGs). Facilitating CSO and UP representatives to design, develop and disseminate Citizen budget. Preparing proper tool to work with discussion, quizzes, presentations, case studies. .
26	10-12/2019 8 days	Albania	EUD Tirana and ICON consortium Mr. Laurie Joshua: laurie_joshua@hotmail.com	PFM expert in social services and MTBP for estimating fiscal gap	Analysing budget related data for the revised and updated National Strategy for Social Protection (NSSP), the National Employment and Skills Strategy (NESS), and the Mid Term Review (MTR) of the Pre-University Education Strategy (PUES), identify the size of the funding gaps based on the Medium Term Budgetary Framework (MTBP) 2020-2022, and provide an outline of options and timelines for the Government of Albania to bridge the funding-gap. Review of the funding formula and regulations for the Social Fund which is being earmarked to fund social care services, and the preparation of policy guidelines that need to inform and direct the future regulatory

					environment of the Social Fund to ensure regular, equitable and sustainable funding of social care services
27	9/2019 8 days (replacing an expert with total of 40 days)	Albania	Europe LTD an EU project: EuropeAid/138778/DH/SER/Multi	PFM expert, with a focus on analysing budgeting and financing mechanism of employment, social protection and inclusion at central and local level and assessing the fiscal gap	A project to establish a new program on Social Development and Poverty Reduction in the process of accession to EU. Conduct a mapping of ongoing programmes / projects financed by development partners in the area of social protection and inclusion at local level, inclusive education and primary health care, identify geographic coverage and typologies of services supported and identify gaps for further support. In consultation with the EU Delegation, Ministry of Health and Social Protection (MoHSP), Ministry of Education, and NIPAC and in coordination with ongoing assistance from the European Training Foundation (ETF), elaborate and update relevant programming documents such as, the Sector Planning document and deliver a draft Action Document. Draft Financing Proposal for the Employment, Social Protection and Inclusion programme under IPA 2019/2020. All procedural documents shall be drafted in accordance with respective guidelines and available templates, which the Delegation will provide to the expert.
28	4-8/2019 15 days	Albania	CO-Plan and UNDP Ms: Merita Toska: merita_toska@co-plan.org	Fiscal decentralization, public finance management expert and data methodology advisor for design of a performance measurement system (PMS)	Assignment: "is to support the Ministry of Interior (in charge of local governance), the Agency for Support of Local Governance (ASLG) and other actors to understand various features and the performance of Local Government necessary for engaging in informed decision making". Field mission 1 – aiming to support the Team in the preparation of the Inception Report (shaping and refining of methodological aspects) and drafting of semi-structured interviews to be held with municipalities; Provide international experience on performance monitoring systems and budget indicators; Provide technical expertise in the methodology for the construction of indicators and composite indexes; multi-criteria analysis KPIs set and filtering; Field mission 2 – aiming to support the Team and participation, in the workshop to be held with institutional partners for the shortlisting of the performance measurement indicators in the proposed performance measurement system.
29	5-7/2019 15 days	Macedonia	Eco-svest Ms. Elena Nikolovska: elena@ekosvest.com.mk	Environmental economist Cost benefit analysis of retiring a coal power plant in Macedonia	Preparation of alternative economic scenarios and alternatives for the region under the coal plant. Cost benefit analysis of the scenarios. Working with the Input-output tables for Macedonia to calculate the cost benefits of the alternate scenarios for the socio-economic development of the region where the coal-powered plant operates.
30	8/2019-2/2020 150 days	Macedonia	World Bank Municipal Service Improvement Project 2 Municipal on-lending project, Ministry of finance Ms Tanja Tomich: tanja.tomich@finance.gov.mk	Urban Audit consultant in the Local Self Government Units for the purpose of allocation of grants from the World Bank	Training municipal administration in Urban audit tool of the World Bank, preparation methodology for independent expert verification of poverty/social inclusion grant for the purpose of allocation of funds determined by the second municipal service improvement project, conducting independent appraisal on the Urban audit preparation of the municipalities for the purpose of disbursing the World Bank MSIP grants to the LSGs.
31	5/2019-12/2019 68 days	Macedonia	World Bank Social service improvement project and Ministry of labour and social policies Mr. Dushan Tomshich: dtomsic@mtsp.gov.mk	Economist in social policy and social services pricing expert	Preparation of Methodology for Establishing of the Social Services and propose a cost structure per service; Preparation of Methodology for Delivering of the Social Services; Preparation of pricing list-Calculate costs for establishment and delivery of social services identified in the Law on Social Protection with recommendations for cost calculation criteria (per beneficiary or per hour); Develop methods for determining service cost per beneficiary and per hour/day, calculation manner of separate types of costs and manner of their verification when setting the cost for individual service; Delivery a training on how to use methodology; Advising MLSP in preparation of bylaw for type and scope of the services paid by the beneficiaries and the amount of their participation in the costs of services and for preparation of possible user participation in financing.
32	12/2018-12/2018 30 days	Macedonia	Swiss Agency for Development and Cooperation-SDC Ministry of Local Self-Government Ms. Vesna Goceva: vesnagoceva@hotmail.com	Regional development expert	Preparation Update of the by – law: Decision for the classification of the planning region according to the level of development for the period 2018 – 2022. Analysis of the current Law for Balanced Regional Development and proposed changes of the Decision for criteria and indicators to determent the level of development of the planning regions
33	February 2019 5 days	Eswatini	Financial Services Volunteers Corps-FSVC Ms. Danyelle Gerges, Director of FSVC: dgerges@fsvc.org	PFM and Budget Expert	Design and conducting a training on budget literacy, budget analysis, budget process and budget indicators, budget cycle, fiscal councils, national audit phases and PFM to the MPs and the clerks of the Parliament of the Eswatini.
34	Dec 2018 3 days	Tashkent Uzbekistan	Westminster foundation for democracy Contact Ms Magdalena Randall-Schab Magdalena.Randall-Schab@wfd.org	Budgeting, financial scrutiny and PFM expert	Designing and conducting a Comparative seminar on budget and oversight processes for the Parliament of the Republic of Uzbekistan and Legislative and Parliamentary Research Institute
35	Dec18-Jun 20 100 days	Turkish Cypriot community	World Bank. Contact: Mr. Gary Claude Goliath ggoliath@worldbank.org Ms. Tamara Nikolich tnikolic@worldbank.org	Regional municipal PFM expert Regional Urban audit-UA expert	Presentation of the Municipal finance self-assessment-MFSA and UA tools to the Mayors and administrative staff, planning future activities for the MFSA and UA World Bank program in Cyprus, Interviewing local experts for the position of Cyprus MFSA and UA local experts. Preparing and conducting a ToT for the local TCC finance expert and support of the launch of the MFSA and UA in TC of Cyprus. Couching the local expert on implementing the MFSA and UA tools in 5 municipalities Working with municipal public finances to improve their municipal finances, PIP, setting up municipal action plans and proper budget indicators for education and social sector. Assessing the COVID-19 impact on Nicosia municipal finances using the MFSA.
36	Dec18-Jun 20 26 days ttoal	Romania, Indonesia, Bolivia	World Bank. For the overall contract: Ms Tamara Nikoloc: tnikolic@worldbank.org Romania: Ms. Carli Bunding-Venter cventer@worldbank.org Indonesia: Ms. Gayatri Singh gsingh9@worldbank.org Bolivia: Ms. Jessica Carolina Grisanti Bravo jgrisantibravo@worldbank.org	International/Regional municipal finance and PFM expert	Presentation of the Municipal finance self-assessment-MFSA to the World Bank staff in Romania, Indonesia and Bolivia, planning future activities for the MFSA World Bank program in Romania, training the local Romanian expert. Participating in analysis and report writing on the COVID-19 impact on municipal finances in 5 municipalities in Romania by using he MFSA tool. Presentation of the methodology and process of the MFSA tool and the its use to assess the COVID-19 impact on municipal finances.
37	March-Jun 20 30 days	Western Balkan countries:	World Bank. UPP Contact: Ms. Tamara Nikolich	Regional municipal PFM expert	Presentation of the Municipal finance self-assessment-MFSA to the World Bank staff in the Western Balkan countries, planning future activities for the MFSA World Bank program in these countries, training the local experts in these countries.

		Montenegro, Bosnia-Herzegovina, Serbia, Albania, North Macedonia, Republika Srpska	tnikolic@worldbank.org		Participating in analysis and report writing on the COVID-19 impact on municipal finances in municipalities in these countries by using the MFSA tool Preparation for the event on the Post-Covid Economic & Financial Recovery: What about the City? Organized by the Geneva cities hub under the Geneva Urban Debates: https://www.genevacitieshub.org/en/post-covid-economic-financial-recovery-what-about-the-city/
38	05/2017 to 03/2018 Research based	Macedonia/Brussels	Centre for European Policy Studies-CEPS	PFM expert Fellow for the one year "Engage fellowship program"	Research and Policy brief preparation on Fiscal councils in Europe, lessons learned for the Western Balkans. Preparation for presentation at the 2018 Ideas lab of CEPS. Link: https://www.ceps.eu/ceps-publications/fiscal-rules-and-fiscal-councils-lessons-learned-and-applications-macedonia/
39	4/2018 to present	Macedonia	A member of the Working group for administering public finance reforms in Macedonia chaired by the Minister of finance in Macedonia	PFM expert from the think tank community	Monitoring and participating in the Reform of the public finance management in Macedonia. Review of the public finance reforms in Macedonia and contributing to the working group for more efficient implementation of the Program for PFM reforms in Macedonia
40	7/2018-9/2018 32 days	Jordan/Amman	Westminster foundation for democracy contract and EU "Support to Jordanian Democratic Institutions & Development" or "EU-JDID" Mr. Johan Hommes: johan.hommes@wfd.org	PFM Expert on Parliamentary Financial and Budgetary Oversight	To support HoR's Finance Committee to encourage the Ministry of Planning and International Cooperation (MoPIC) and the Ministry of Finance to enhance communication and meetings with HoR, particularly in regard to the program for assessment of public finances and financial accountability; To create an action plan which will support Secretariat's duties in (1) financial analysis and (2) consultation process related to budget process, program budgeting, performance budgeting budget indicators, under the supervision of the Committee/Oversight expert; To identify successful comparative practices, including review of legal framework, on parliamentary access to financial data from the government and other sources, which can be utilized by HoR; To identify and explore opportunities in enhancing relationship between the public and private sectors led by the HoR, as well as for better flow of information between HoR and ministries, independent bodies such as State Audit Office.
41	7/2018-8/2018 10 days	Macedonia	Westminster foundation for democracy contract and UK Embassy Macedonia together with PWC Mr. Damir Neziri Program Manager: damir.neziri@wfd.org	PFM expert; NAO related	Analyses of preparation of annual programme of audits within the State Audit Office in Macedonia. Primary data analyses, analyses of international standards INTOSAI and good practices in the planning phase of NAO audit cycle, identification of gaps and bottlenecks in the preparation of the Audit Program. Identification of potential needs for change in primary and secondary legislation needed to enhance the quality of the planning process; Communicate and closely cooperate with the SAO administration, the WFD and PwC office in Skopje, especially with the WFD Programme Coordinator in-charge for the day to day coordination of the project
42	6/2017-9-2017 Lump sum	Macedonia	EC Reference: CN 2014/339-583 Governance Risks Assessment in Public Procurement in Western Balkans Partnership for Social Development	Public procurement consultant	Governance risk assessment: Analysing the data collected by the Country Correspondent; Providing detail and in-depth analysis of data collected by the Country Correspondent; Explaining, interpreting and contextualizing data that exists or does not exist in a given country, with a specific focus on social capture in public procurement; and Writing a Country specific report on the findings deriving from data analysis, including an overview of existing current secondary literature (policy and academic)
43	11/2017 to 06/2018 50 days	Albania	EU Delegation in Albania FWC and DAI London Company Ms. Aurelie Durand aurelie_durand@dai.com	PFM expert Financial and fiscal framework expert	Technical Assistance to support to promote a more enabling environment for civil society development in Albania. TA to contribute to the creation of an enabling environment for civil society development in Albania by supporting civil society and government bodies in developing effective cooperation with CSOs based on common vision, shared values and mutual trust. Costing of measures and actions in the revised Roadmap. Analysis of legal, fiscal & financial changes needed for the improvement of CSO operation. The analysis shall be undertaken analysing the national legislation and also comparing to 1-2 countries with similar legal and fiscal regime.
44	7/2017 – 12/2017	Macedonia	Member of the working group for the preparation of the PAR strategy for the Ministry of ICT and public administration in Macedonia	PFM expert	Working group for the preparation of the Strategy for PAR 2017-2022 in Macedonia. Participative member from the think tanks community in Macedonia
45	4/2016-4/2018 30% of the time	Macedonia	CIVICA – Macedonian Center for International Cooperation and Swiss development agency	Specific CSO grant for research and development of the CSO sector in Macedonia	Overview of the Civil Society Indexes for Macedonia and its comparison over the years; Analysing and processing data from the Requests for access to public information from the Units of Local Self-Government for transfers to non-governmental organizations; Preparation of analysis - "Fiscal decentralization for better regional development of the civil society", which includes: Regional analysis of transfers to NGOs by LSGUs, econometric panel analysis of transfers to non-governmental organizations, classification of the purpose of transfers to NGOs from the LSGUs budget; Preparation of a questionnaire for civil society organizations through for measuring their perception of the level of the civil society development in Macedonia, as well as the determinants that influence the development; Preparation of analysis - "CSOs perception on the level of the civil society development in Macedonia"; Organizing and conducting focus groups for CSOs (creating methodology, questionnaire and moderating focus groups) Preparation of analysis - discussion report with CSOs through focus groups on a regional level - "Regional inequality in the development of civil society"; Conducted specific in-depth analyses of the identified determinants that influence on the level of CSO development in Macedonia.
46	1/2017- 12/2019 40% of the	Macedonia	EU –IPA IPA/2016/151569-2/7 Ms Ruzica ANDRONIKOVA EU program manager: ruzica.andronikova@eeas.europa.eu	EU Project coordinator	Regulatory Impact Assessment in the Shadow: Fostering evidence based policy making in Macedonia. A 24 months EU IPA project. The overall objective of this action is to contribute to advancement of good governance in Macedonia through networking and capacity-building of civil society for monitoring and analysis of RIA implementation. Organizing study tour for representatives of the Ministry of health, ministry of economy, ministry of education, parliament administrative staff. Training conducted for the Ministry of health, ministry of economy, ministry

	time				of education, parliament administrative staff on cost benefits analysis and RIA techniques.
47	10/2016-3/2018 36 days	Macedonia	Westminster foundation for democracy contract and UK Embassy Macedonia Mr. Damir Neziri Program Manager: damir.neziri@wfd.org	PFM expert; NAO related	Developing monitoring tools for monitoring the transparency of the work of the Macedonian National audit office-NAO. Monitoring transparency and efficiency of the work of NAO, working with the MPs of Macedonian Parliament. Analysis of the Macedonian NAO regulatory environment.
48	9/2016-12/2016 8 days	Macedonia	NALAS Project coordinator Ms Milena Garthley: garthley@nalas.eu	Regional PFM Expert on Decentralisation Assessment	To conduct a comparative overview on existing practice/experience related to Regional Decentralisation Observatory-RDO, as described above, in the area of Effective Public Services as well as to co-design a concept and a set of recommendations for establishment of the RDO within NALAS.
49	7/2016 4 days	Macedonia	NALAS and World Bank Summer School Project coordinator Ms Natasha Ilievska acevska@nalas.eu	Trainer in PFM at local government level and WB's MFSA tool	PFM at local government level and World Bank's Municipal Finance Self-Assessment tool expert. Training design and delivery for local government officials for the NALAS's Summer School.
50	04/2016 – 7/2016 12 days	Lebanon	Electricity of Lebanon-EL beneficiary. AF Consulting client Team Leader Mr. Andreas Bohner andreas.bohner@afconsult.com	Electricity Energy Economist and PPP expert	Technical Assistance to EL related to the Joint Venture-JV Contract for Distribution Service Providers-DSP. Assessment of activities related to the status of the DSP JV project. Analyses of notices of claims, claims and outstanding issues, review of the KPI and the BoQ, overall review of the contract and suggesting proposal for the way forward with the JV.
51	9/2015-12/2016 20 days	Macedonia	Think tank fund Budapest –Roma resource centre. Ref: Ms Neda Korunovska neda.korunovska@opensocietyfoundations.org	Mentorship	Mentoring young Roma researcher. Research in the area of othering and entrepreneurship. Setting up methodology, research design, policy paper and conference implementation.
52	1/2016-6/2016 10 days	Macedonia	Center for Economic Analyses in implementing EU IPA CSF project Project coordinator Ms Vesna Garvanlieva vesna_nl@yahoo.com	Economist researcher	Creating employment pathways for rural youth. Research in the labour market for rural young in one of the poorest regions in Macedonia.
53	2/2016 5 days	Tunisia	FSVC and Tunisian federation of municipalities FSVC country manager Ms. Danyelle Gerges dgerges@fsvc.org	PFM and decentralization expert	Design and implementation of training in Budget planning, budget projections, performance and program budgeting, budget indicators. Training on PPP and training on Municipal finance self-assessment – MFSA tool implementation, capital budgeting and mid-term budget framework preparation
54	12/2015 to May 2018 115 days	Albania	EU Delegation in Albania funding and SIM S.p. A. Company Team Leader Mr. Luigi Bongiovanni lu.bongi@alice.it	Economic and Financial specialist	Technical Assistance to Support the implementation of action plan of Vloara Municipality and Vloara Water Company (Phase I)". TA in completion of the transfer of responsibility for sewerage operation and maintenance. Developing a strategic plan of the PUC. Training on Cost Volume Profit and provision proper tool for charging adequate tariffs, develop a proper maintenance plan, PPP training and analysis of a proper possible PPP for the PUC. Preparing ICT ToR for GIS in the Utility.
55	12/2015-6/2016 26 days	Kenya/Macedonia	ASTEC – World Bank Project Team leader Mr. Christopher Cullen cullench@gmail.com	PFM Municipal expert and cost benefit analysis	Decentralization review with focus on the Nairobi counties, cost benefit analysis of GIS implementation in Nairobi counties. Consultancy Services for GIS and ICT Needs Assessment in Nairobi Metropolitan Development and five Counties within Nairobi Metropolitan Region (NMR)
56	12/2015-11/2016 50 days	Slovenia, Serbia, Albania, Moldova, Macedonia	Center of excellence in finance-CEF-Ljubljana. Supported by the GIZ Project coordinator Ms. Tamara Simich tamara.simich@cef-see.org	PFM Regional Lead expert	Project Good Financial Governance: Revenue Mobilization and Management in Sectors (RMMS). i. produced a Background Paper following the guidelines provided by the CEF; ii. draft country case study guidelines with the support from the Advisory Panel; iii. join Advisory Panel meetings (mostly virtual); iv. Assist in selecting Country Experts for Germany, Serbia, Moldova, and Albania; v. Provide feedback on country case study drafts; vi. Join field tour to attend Country Experts' presentation sessions and to make intro-presentation; vii. Assist in drafting agenda for the seminar in case the seminar takes place; viii. Join the seminar, make a final presentation of the project and reflect on the its output in Ljubljana.
57	October 2015 14 days	Iraq	NDI Resident Senior Program Manager for Governance Ms. Ancuta Abrudan: aabrudan@ndi.org	Lead PFM consultant	Consultations with focus on assisting Speaker's staff with an overview of the role of the parliament in the national budget, design of training, delivery of training. Also, consultation-meetings with representatives of the Kurdistan Parliament—Iraq, Deputy PM's economic office and political organizers, to share best practices of public policy development in countries in transition and give advice and feedback on partners' policy initiatives. Sharing practical examples and best practices of party-led policy initiatives conducted during non-election cycles. Training in preparation of mid-term budget framework, capital budgeting, strategic planning, performance budgeting
58	4/2015-7/2015 15 days	Macedonia	UNDP and the Ministry of finance Mr. Toni Popovski from UNDP: toni.popovski@undp.org	Decentralization/Municipal public finance expert	Preparation of analysis, evaluation and reporting for the government about the progress in the process of fiscal decentralization and the revenues for the period 2008-2013. Analysis of local government budgets within ESA 95 and COFOG framework. Analysis, review and proposal for consolidation of capital transfers from central to local government level for the purpose of capital budgeting.
59	7/2015-9/2015 25 days	Macedonia	World Bank Mr. Toshiaki Keicho: tkeicho@worldbank.org	Consultant Evaluator of on-lending projects	Comprehensive evaluation and review of World Bank implemented on-lending projects as of: (a) the current state of the assets rehabilitated or created and their use; (b) the maintenance arrangements in place and their funding sustainability in the capital budgeting; (c) the economic benefits achieved under the respective sub-project; (d) the satisfaction by beneficiaries with respective sub-project investments.

60	6/2015-9/2015 10 days	Macedonia	ReSPA-regional school of public administration Mr. Goran Pastrovic: g.pastrovic@respaweb.eu	PPP expert	Comparative analysis of lessons learned from recent developments in implementation of PPP projects in Western Balkans region. Preparation of the study for Macedonia on practices of public procurement and PPP and concessions in Macedonia. Analysis of the legislation, institutional set up, practice of procurement, PPP contracts in force and PPP projects in tender phase.
61	4/2015-7/2015 25 days	Kazakhstan	World Bank Mr. Toshiaki Keicho: tkeicho@worldbank.org	Urban Specialist	Diagnostic assessment of two regions/agglomerations in Kazakhstan, collect and review of ongoing strategies, identify data gap, define key development opportunities and challenges, carry out SWOT analyses in the two regions, document existing institutional arrangements in the two regions.
62	12/2014-12/2014 15 days	Macedonia	UNDP and the Ministry of finance Mr. Toni Popovski from UNDP: toni.popovski@undp.org	Decentralization/Municipal PFM expert	Preparation of analysis, evaluation and reporting for the government about the progress in the process of fiscal decentralization and the revenues for the period 2008-2013. Analysis of local government budgets and capital budgeting within ESA 95 and COFOG framework for transferred competencies in education and social services.
63	10/2014 10 days	Turkey/Syria	NDI Turkey/Syria Mr. Elvis Zutic country manager from NDI: ezutic@ndi.org	PFM Expert	ToT on strategic planning in budgeting and capital budgeting, budget process, strategic and mid-term planning, MTBF and revenue and expenditure assignment and intergovernmental transfers for municipalities for Syrian representatives.
64	10/2014 10 days	Jordan	FSVC and Jordanian Government FSVC country manager Ms. Danyelle Gerdes dgerdes@fsvc.org	PFM expert	Clarify Components and Presentation of Citizen Budget and Mid-Year Review, Mid-term planning, performance and program budgeting with the General Budget Department and MoF of Jordanian Government.
65	7/2014 5 days	Monte Negro	Westminster foundation for democracy contract Mr. Emil Atanasovski Program Manager: emil.atanasovski@wfd.org	PFM expert	Developing training curricula and training delivery for financial oversight and fiscal transparency for Parliamentary staff and budget analysis training.
66	9/2013-to present Part itme	Macedonia	International Slavic University Mr Jordan Gorcev Director: jordangorcev@yahoo.com	Professor	Teaching at the Faculty of economics and entrepreneurship: Production, quality and strategic management. Also teaching finance and credit and mathematics for economists.
67	7/2014-7/2016 Part time	Macedonia	Central Bank of Macedonia Governor Mr Dimitar Bogov: bogovd@nbm.mk	Advisor to the Governor	Member of the Council of Advisors of the Governor. Working on stochastic fiscal sustainability analysis, PFM issues on designing a fiscal module within broader macroeconomic model, Workshops design related to PFM at local government level, PPP and fiscal transparency.
68	2008-2020 Lump sum	Macedonia	Center on budget and policy priorities and International Budget Partnership-IBP Ms Elena Mondo program manager: emondo@internationalbudget.org	PFM expert	Completion and delivery of open budget survey for Macedonia. Evaluation within IBP methodology of the Macedonian budget cycle and budget process. Evaluation of the fiscal transparency of the Macedonian NAO, Parliament and government. Working on the budget tracker for Macedonia. Monitoring the fiscal transparency of the key budget documents in Macedonia.
69	2/2014-2/2015 80%	Macedonia	EIDHR – EU Mr Andrej Bartosiewicz EU program manager: andrej.bartosiewicz@eeas.europa.eu	PFM expert and program and performance budgeting Project coordinator	Enhancing Transparency and Accountability through Performance and Program Budgeting in Macedonia. A 12 months EU IPA project. PFM analysis and evaluation of Macedonian PFS. Evaluation of budgeting, capital budgeting in Macedonia, setting budget output indicators. Preparing needs assessment and a feasibility study of program and performance budgeting implementation in Macedonia and improvement of the strategic and mid-term planning and the fiscal strategy toward introduction of a proper MTBF.
70	2/2014-4/2014 10 days	Macedonia	Westminster foundation for democracy Mr. Emil Atanasovski Program Manager: emil.atanasovski@wfd.org	Senior economist	Preparing a toolkit/manual about Basic information on policies for state aid and competition policy in the Western Balkans and Basic information on legislation and policies for attracting foreign direct investments in the Western Balkans for the MPs of the Western Balkan's countries
71	4/2014-7/2014 10 days	Macedonia/ Monte Negro	Westminster foundation for democracy Mr. Emil Atanasovski Program Manager: emil.atanasovski@wfd.org	Senior PFM expert	Preparing a toolkit/manual about enhancing financial scrutiny of public finances. Regional review and analysis of budgetary procedures in the countries of Western Balkans; Regional review of the budget calendar in the countries of the Western Balkans Regional review the role of parliaments in passing the budget (in accordance with constitutions, national legislation, and rules of procedures, fiscal strategies and MTBF); Regional review of the fiscal transparency of the budget process in the countries of Western Balkans (in accordance to existing relevant international standards like PEFA and Open Budget transparency indexes). Training of Parliament's staff.
72	5/2014 – 11/2014 15 days per municipality	Macedonia	World Bank Ms Malgorzata Markiewicz Bogov Director of program: malgorzata.markiewicz-bogov@finance.gov.mk	Project finance expert.	Preparing Project Appraisal Document-PAD (cost-benefit analysis) to access municipality credit of the on-lending of the World Bank and socio-economic analysis within the fiscal frameworks of the LSGs 1. Municipality of Negotino for water project extension 2. Municipality of Kocani for local road reconstruction
73	8/2014-11/2014 Lump sum	Macedonia	Kavadarci municipality Mr Vanko Kolevski from Urbanism Sector: vancokolevski@gmail.com	PPP expert	Preparing PPP feasibility study for public parking municipal services, risk analysis, stakeholders analyses and socio-economic analysis, draft tender and draft contract .
74	3/2014-5/2014 15 days	Macedonia	USAID IDEAS project Mr Aleksandar Sahov USAID COP: aleksandarsahov@bah.com.mk	PPP Trainer	Training central and local government officials about basics of PPP, terminology, models, financial models, risk managements, stakeholders analysis, value for money and public sector comparators, PPP feasibility studies preparation etc.
75	12/2012-3/2013	Macedonia, Bosnia & Herzegovina, Croatia	Crimson capital/EBRD Ms. Megan Falvey Program manager:	PFM Expert	Regional: Project Consultant - Assistance with the implementation of the Western Balkan Sustainable Energy Credit Line Facility or "WeBSEFF II"

	20 days	Serbia	megan.falvey@crimsoncapital.org		
76	11/2015-12/2015 5 days	Macedonia, Bosnia & Herzegovina, Republika Srpska, Croatia, Kosovo, Bulgaria	NALAS/World Bank Ms. Natasha Ilijev Acevska Program manager acevska@nalas.eu	Regional Municipal PFM self-assessment expert	Design and conduct a 3 days seminar on the "Capacity Building of Local Government Associations in South East Europe in Implementation of the World Bank's analytical tool Municipal Finance Self-Assessment-MFSA" within the World Bank Austria Partnership Programme II. Assessment of the fiscal frameworks of the LSGs toward MTBF. Analysis of the capital investment planning and fiscal space.
77	12/2011-6/2013 And 4/2015 to present 91 days	Macedonia	World Bank Austria Urban Partnership Program-UPP I and from April 2015 to present on UPP II Ms. Sabine Palmreuther Program manager at World Bank: spalmreuther@worldbank.org And Ms. Tamara Nikoloc Program manager at World Bank: tnikolic@worldbank.org	Municipal PFM expert	Preparation of Municipal public finance review and Municipal public finance self-assessment tool development via Microsoft Excel model for some LSGs in Macedonia. Analysis within ESA 95 and COFOG framework. Developing an Excel public finance and economic budget indicators database for the NALAS. Preparation of the Urban Audit-UA for Macedonian municipalities, identification of proper AP based on developed UA, design of ToT for financial and UA experts in Macedonia. Analysis and preparation of the CiP and MTBF
78	5/2013 and 11/2013 10 days	Iraq	NDI Mr. Elvis Zutic country manager from NDI: ezutic@ndi.org	PFM expert	Developing training curricula and series of training delivery for public finance management and audit for the Iraqi Parliamentary members and Parliamentary administration and budget analysis training. Reading national audit reports, preparing audit reports and audit risk calculation. Delivering training to the Parliamentary Education Committee on the Education Strategy within the fiscal strategies. Review of the Iraqi Education Strategy.
79	2/2013-6/2013 Lump sum	Macedonia	Municipality of Gazi Baba Mr Sasho Trajkov LED department head: sasho.trajkov@gmail.com	Team Leader	Developing LED strategy, fiscal capacity analysis, creditworthiness analysis, communication strategy, conducting business environment survey and socio-economic analysis. Facilitating the LED Team within the municipality. Preparation of the AP of the LED within the MTBF and proper CiP.
80	3/2013-8/2013 Lump sum	Macedonia	Center for Development of the Skopje Planning Region Director of the center Ms. Aneta Lozanoska: director@skopjeregion.gov.mk	Team Leadet	Developing a feasibility study for industrial zone in the region. Stakeholders analysis, Legal analysis, Environmental analysis, Poverty impact analysis, Analysis of the industrial zones in the region and Macedonian neighbouring countries, Fiscal capacity of the region analysis, socio-economic analysis and finance analyses
81	6/2012-12/2012 20 days	Macedonia	Think tank fund Budapest – Roma policy research fellowship Responsible person Ms Judit Benke judit.benke@opensocietyfoundations.org	Mentorship	Mentoring young Roma researcher. Research in the area of micro-financing for poor marginalized group of people. Setting up methodology, research design, policy paper and conference implementation. See: http://cea.org.mk/documents/Mikrofinansiranje%20i%20finansiski%20odluki.pdf .
82	11/2012-5/2013 30 days	Albania	AL-DRMAP World Bank project for the beneficiary Ministry of Interior of Albania Mr Kevin Ehaver: kevin.ehaver@mail.ee	Senior economist	Development of National Disaster Risk Reduction and Civil Protection Strategy, National Platform and Investment Program for Albania. Preparing a cost-benefit analysis with socio-economic analysis within the Albanian budget and fiscal space. Analysis of the MTBF
83	03/2012-6/2012 15 days	Macedonia	UNDP and the Ministry of finance Mr. Toni Popovski from UNDP: toni.popovski@undp.org	Municipal PFM expert	Preparation of i analysis, evaluation and reporting for the government about the progress in the process of fiscal decentralization and the intergovernmental transfer system. Analysis of local and central government budgets and budget indicators within ESA 95, PEFA and COFOG framework.
84	1/2012-10/2012 50 days	Macedonia	OSI Mr Goran Buldioski Director of think tank fund: goran.buldioski@opensocietyfoundations.org	PFM expert	Preparation of budget portal in Macedonia (central and local governments): www.mkbudget.org Increasing fiscal transparency. Preparing IT ToR and budget IT specification related to the classification of revenues and expenditures for design and implementation of the portal.
85	2/2012-8/2012 10 days	Macedonia	USAID and OSI Mr Goran Buldioski Director of think tank fund: goran.buldioski@opensocietyfoundations.org	PFM expert	Preparation of the first Citizen budget for Macedonia
86	12/2011-5/2012 50 days	Macedonia	GIZ and Southeast region planning region Mr Pavle Donev: pavle.donev@giz.de	Economist	Preparation of SME strategy for one of the planning regions in Macedonia in accordance with the EU's observatory for SME reports. Design of the process, design of the questionnaire, team leading the workshops and working groups, knowledge transfer, field work, questionnaire design and research
87	2011 30 days	Macedonia	Center on budget and policy priorities and IBP Mr Michael Castro program manager: mcastro@internationalbudget.org	Economist	Completion and delivery of open budget survey for Macedonia. Evaluation within IBP methodology of the Macedonian budget cycle and budget process. Evaluation of the fiscal transparency of the Macedonian NAO, Parliament and government.
88	11/2011-1/2012 30 days	Kosovo and Macedonia	Coffey International Development DFID contract Mr Laurie Joshua team leader: laurie_joshua@hotmail.com	PFM, social policy and decentralization expert	Preparing a review of budget policies and practices for funding social care services in Serbia, Macedonia, Slovenia, Croatia, Albania to enable Kosovo Government make informed decision in the area and socio-economic analysis.
89	11/2011-12/2012 18 days	Iraq	NDI Mr. Elvis Zutic country manager from NDI: ezutic@ndi.org	PFM expert	Developing training curricula and series of training delivery for public finance management for the Iraqi Parliamentary members and Parliamentary administration and budget analysis training.
90	9/2009-9/2010 Part time	Macedonia	Fac. Journalism and PR Director Ms Zaneta Trajkovska: zanat@mim.org.mk	Professor	Professor in Global economy

91	8/2006-7/2011 Full time	Macedonia	Fac. for Business & Econ. Dean: Antonija Josifivska: antonija@fbe.edu.mk	Professor	Professor in Quantitative methods, Statistics & Econometrics and public finance management at local level
92	1-2/2009 Part time	Macedonia	Staffordshire University-UK branch in Macedonia	Professor	Professor in Statistics. Postgraduate studies.
93	8/2007 to 9/2011 Part time assigned by the Government	Macedonia	ELEM (State owned electricity generation company) CEO Mr Vlatko Cingovski: cingoski@gmail.com	Since 2010 November President of the Supervisory Board	Government appointed President of Supervisory Board.
94	6/2011-8/2011 20 days	Macedonia	USAID IDEAS project and Investment Agency of Macedonia Mr Aleksandar Sahov USAID COP: aleksandarsahov@bah.com.mk	Economist	Evaluation of the government subsidies toward FDI in the technology and development zones. Cost benefit analysis and Microsoft excel tool development. On job training on how to use the tool.
95	3/2011-12/2011 Lump sum	Macedonia	Municipality of Ilinden and UNDP Mr Zika Stojanovski Mayor: gradonacalnik@ilinden.gov.mk	PPP team Leader	Preparing PPP feasibility study for solid waste management in the municipality of Ilinden. Preparing ATP and WTP survey study , socio- economic study, and environmental study.
96	12/2010-2/2011 Lump sum	Macedonia	Public transportation company JSP Skopje Director Mr Miso Nikolov: mishon2@yahoo.com	PPP expert	Preparing PPP feasibility study for the JSP Skopje for construction of bus stations and advertising
97	11/2010 – 2/2011 Lump sum	Macedonia	Municipality of Gazi Baba Mr Sasho Trajkov LED department head: sasho.trajkov@gmail.com	PPP expert	Preparing PPP feasibility study and a survey for stakeholders analysis for the municipality of Gazi Baba for administrative building construction
98	11/2010 – 2/2011 Lump sum	Macedonia	Municipality of Gorce Petrov and USAID Ms Meri Cuculoska USAID: mcuculoska@usaid.gov	PPP expert	Preparing PPP feasibility study and a survey for stakeholders analysis for the municipality of Gorce Petrov for administrative building construction
99	4/2011 5 days	Macedonia	GIZ RED Mr Hari Sutoski GIZ: hari.shutoski@giz.de	Project finance and PPP	Training in Financial and Socio-economic aspects of project appraisal for the staff from the regional development centers and the Ministry of local self-government in Macedonia
100	11/2010 – 8/2011 15 days per municipality	Macedonia	World Bank and USAID MLGA project Ms Malgorzata Markiewicz Bogov Director of program: malgorzata.markiewicz-bogov@finance.gov.mk	Project finance expert.	Preparing Project Appraisal Document-PAD (cost-benefit analysis) to access municipality credit of the on-mending of the World Bank. Analysis of the capital budgets 3. Municipality of Veles for water project extension 4. Municipality of Kicevo for local road reconstruction 5. Municipality of Dolneni for local roads reconstruction 6. Municipality of Gazi Baba for elementary school construction (October-November 2012)
101	10/2010- 11/2010 5 days	Macedonia	GTZ RED Mr Hari Sutoski GIZ: hari.shutoski@giz.de	Project finance and PPP	Training in preparation of feasibility studies for the staff from the regional development centers and the Ministry of local self-government in Macedonia
102	9-12/2010 50 days	Macedonia	Westminster foundation for democracy Mr. Emil Atanasovski Program Manager: emil.atanasovski@wfd.org	PFM expert	Developing training curricula for budget management and internal audit for the Parliamentary administration in Macedonia. Analysis within PEFA and COFOG framework. Working together with Macedonian NAO on preparing the training materials.
103	5-7/2010 20 days	Macedonia	UNDP and Ministry of local self government Ms Andrijana Stojanovska State secretary: astojanovska@mls.gov.mk	Decentralization and PFM at municipal level expert	Development of a Draft By-law for more Specific Criteria for Stimulation and Support of Inter-municipal Cooperation in Macedonia
104	8-12/2009 Lump sum	Macedonia	Rural development strategy of Gazi Baba Municipality Mr Sasho Trajkov LED department head: sasho.trajkov@gmail.com	Economist	Strategy for rural development for the municipality of Gazi Baba. LEADER methodology implementation. and conducting a survey for stakeholders analysis and socio-economic analysis
105	10/2009-2/2010 50 days	Macedonia	Energosystems (Ministry of transportation beneficiary) Mr Zoran Kodratenko: zoran@energosisitem.com.mk	Project finance/economist	Cost benefit analysis, NPV and life cycle cost analyses, assessing the financial options and making recommendations for construction of the project for the Gas transmission in Macedonia with socio-economic analysis.
106	4-10/2009 20 days	Macedonia	OSI Budapest Mr Algirdas Petkevicius: apetkevicius@osieurope.org	PFM at local government level. National observer	Monitoring, Budget Analysing and Reporting, The Impact of the Economic Downturn on Local Government: What Can We do About It? Monitoring and surveying LSGs in Macedonia. Analysis within ESA 95 and COFOG framework of local government budgets
107	3-12/2009 40 days	Macedonia and UK	Westminster foundation for democracy Mr. Emil Atanasovski Program Manager: emil.atanasovski@wfd.org	PFM expert	Developing training curricula for public finance management for the Parliamentary members and Parliamentary administration in Macedonia. Analysis within PEFA and COFOG framework. Working together with UK NAO and Macedonian NAO to customise the training materials.
108	12/2008-3/2009 20 days	Macedonia	OSI Skopje and CEA Mr Zoran Cali: zcali@soros.org.mk	Public finance expert	Evaluation of the fiscal transparency, strategic planning and budget process in Macedonia in accordance with the IMF's Manual for fiscal transparency and GFOA recommended budget practices and survey field research. Analysis within PEFA and COFOG framework and preparing a IMF's ROSC type of report for Macedonia.
109	1-5/2009	Macedonia	EAR Infrastructure project facility for Western Balkans: Pilot project wind park feasibility study	Project key finance/economist for the government owned	Cost benefit analysis, NPV and life cycle cost analyses, assessing the financial options and making recommendations for construction of the project, socio-economic analysis and possible PPP feasibility

	50 days		WYG and IPF conducted Mr Aleksandar Zdravev Country manager: a.zdravev@gmail.com	electricity generation company AD ELEM	
110	7/2008-1/2009 Lump sum	Macedonia	SEE University and UNDP Ms Senaj Hadzimustafa team leader: senaj_daut@yahoo.com	National economist	Developing the national economic profile of Macedonia for the UNDP's People centered analysis.
111	7/2008-8/2009 15 days	Macedonia	NALAS and ZELS Director Ms Dusica Perisic: dusica.perisic@zels.org.mk	National Task Force Expert on Fiscal Decentralization	Measuring and monitoring the cost of services for the transferred social competencies for the local self government in Macedonia. Analysis within ESA 95 and COFOG framework and survey analysis of municipalities for education sector and social services.
112	9-11/2008 10 days	Macedonia	ZELS and UK's DFID Director Ms Dusica Perisic: dusica.perisic@zels.org.mk	PPP expert	Developing PPP manual for the local self government in Macedonia.
113	2/2008-3/2008 10 days	Kosovo	VNG international	Municipal public finance expert	Preparing the technical proposal for the VNG International for an EAR tender "Support to the fiscal devolution process in Kosovo".
114	2-7/2008 50 days	Macedonia	EAR TA to the Ministry of Finance for the Estimation of the costs of the transferred social competences to Local Self Government Units, 05MAC01/07/11/001 Ms Vukica Saveska head from Ministry of finance: vukicasaveska@yahoo.com	Fiscal decentralization expert	Estimation of the cost of the competences and social services transferred to LSGUs with a view to improving the transfer systems and formulas currently used to assign fiscal resources to LSGUs. Preparation of survey, analyses of survey data/information and evaluation of budget data of LSGUs, socio-economic analysis. Analysis within ESA 95 and COFOG framework
115	2-9/2008 30 days	Macedonia	Centre for Economic Analyses – CEA and the sponsor USAID's BEA. Beneficiary: Public Revenue Office and the Government of Macedonia	Public finance expert	Tax policy assessment in Macedonia. Evaluation of the effects of undergoing tax reforms in Macedonia; Organizing a survey; Analyzing information from the State Statistical Office and Public Revenue Office. Analysis within ESA 95 and COFOG framework
116	9/2007-12/2007 48 days	Kosovo	OSCE Kosovo	Legal consultant on municipal public finance	Evaluation of the legal framework regulating the financial relationships between the central and the local level with a view to addressing incompatibilities and bridging gaps.
117	7-10/2007 Lump sum	Macedonia	Urban Rural Consulting – UNDP sponsored	Financial management expert for the local government	IT System reengineering of the local tax procedures in Macedonia.
118	01/2007 5 days	Macedonia	LDK Consultants, EAR	Local Decentralization Expert	Technical Assistance for the Implementation and Coordination of the Decentralisation Process, phase 2. Preparation of overview of strategic planning in the area of communal activities at the central & local level. Analysis within ESA 95 and COFOG framework
119	5-10/2007 Lump sum	Macedonia	Urban Rural Consulting – OSCE sponsored	Financial/Fiscal Expert	• Surveying municipalities • Review of the 3 year financial statements of the surveyed LGU in Macedonia • Setting a methodology for evaluation of the process of decentralization
120	3-5/2007 Lump sum	Macedonia	Ministry of LSG	Economic expert	Preparation of methodology for calculation of development indicators for NUTS 3 level in Macedonia
121	3-5/2007 Lump sum	Macedonia	Ministry of LSG	Economic expert	Development of methodology for distribution of earmarked environmental fees at LGU level
122	2-3/2007 20 days	Macedonia	Centre for Economic Analyses – CEA and the sponsor USAID's MDW	Public finance at local level Expert	Surveying Macedonian municipalities, Measuring fiscal capacity for selected LGU in Macedonia, Developing Training Material, Preparing a creditworthiness tool, Analysis within ESA 95 and COFOG framework
123	11/2006- 11/2007 20 days	Macedonia	CEA, Ministry of Transport & Communications MTC	Economic Expert	Development of methodology for evaluation, selection & monitoring of LGU capital projects in communal areas
124	11/2006 10 days	Macedonia	CEA, National Council for Entrepren. & Competitiv.	Economic Expert	Preparation of the National Competitiveness Report under the GEF methodology
125	10/2006- 11/2006 15 days	Macedonia	CEA, Ministry of Local Self Government	Econ. Expert, Member of WG	Preparation of the draft Law on Balanced Regional Development in Macedonia
126	4/2006-12/2006 40 days	Macedonia and Romania	CEA & LGI/OSI Budapest	Team Leader and PFM expert at local government level	"LGU Borrowing in Romania & Bulgaria & Lessons learnt for Macedonia" - Unsolicited project supported by LGI/OSI Budapest
127	07/2006- 09/2006 10 days	Macedonia	LDK Consultants, EAR	Local Decentralization Expert	TA for the Implementation & Co-ordination of the Decentralization Process, phase 2 ▪ Preparation of overview of decentralization process to date; Survey of municipalities and Review of transferred competencies in the communal activities
128	12/2004- 05/2006	Macedonia	Open Society Institute-Skopje Mr Zoran Cali: zcali@soros.org.mk	Team Member-Economist	Estimation of costs for doing business in Macedonia ▪ Identification of transaction costs in the Macedonia economy; Contacts with Ministry of economy/WB BERIS project officials

	20 days				Quantitative assessment of transaction costs for the businesses; Organization of forum, conference & presentations
129	07/2005-4/2006 50 days	Macedonia	EAR	ST Economic Instr. Expert	TA: Environmental Management Strengthening to the Ministry of Environment & Spatial Planning, Project No: 04/MAC01/14/002. Cost estimation of administering IPPC A & IPPC B licenses; Economic charges; Project cycle management
130	06/2006-09/2006	Macedonia	Agriconsulting Europe, EAR; Ministry of Agriculture	ST Senior Econom. Expert	Project on Agriculture in Macedonia. Preparation of agriculture strategy for Macedonia-rural taxes
131	06/2006-8/2006 20 days	Macedonia	LDK Consultants, EAR, Ministry of Environment & Physical Planning	Short term Consultant-economist	TA for the Implementation & Co-ordination of the Decentralization Process, Project No: 03MAC01/013/002 - Assistance towards the development of secondary legislation; Participation in working groups for decentralization operations - Working on proper budgeting, developing budget indicators and KPI for monitoring progress in local public finances - Development of survey for LGU and analysis of results of cross cutting communal activities and decentralization progress
132	11/2005-07/2006 20 days	Macedonia	ECORYS/CASE, EC, Dir. for Econ. & Fin. Affairs	Local Economic Expert	Ex-post evaluation of MFA operations in Macedonia, ECFIN-160-2005 contract Macroeconomic policy in international context; Public Expenditure Management; Economic modelling
133	09/2005-02/2006 95 days	Macedonia	Hulla & Human Dynamics – CIPFA, EAR, Ministry of Finance	Short-Term expert on public finance at local level	TA to the Ministry of Finance for Fiscal Decentralization, Project No. EuropeAid/119724/D/SV/MK - Fiscal Planning & Capital Budgeting, Financial Reporting, Capacity Development; Calculation of cost for transferred tasks - Promotion of the calculation of the value-for-money approach for public social service delivery & provision of advice on program & outcome-based budgeting techniques; Performance management system development, and budget indicators pilot-tested in surveyed municipalities - Development of the inter-governmental fiscal transfer mechanism; Development of strategic planning, budget indicators and proper MTBF for the LGU - Establishment of proper information flows between all entities, incl. administrative control measures; Leadership development seminars, Cross-sectoral training seminars on fiscal planning & budgeting, calculation of costs, financial reporting & control - Analysis within ESA 95 and COFOG framework
134	5/2005-6/2005 10 days	Macedonia	LDK Consultants, EAR	Short term Consultant	TA for the Implementation & Co-ordination of the Decentralization Process. Project No: 03MAC01/013/002 Development of paper for illustrating Risk Management Guidelines for the Decentralization Working Group of the Government of Macedonia
135	02/2005-6/2005 15 days	Macedonia	Andrew Young School, Georgia State Univ., UNDP	Decentralization Expert	Preparation of a country report for round table discussion with IMF in Washington. Paper published & available from the UNDP office – Bratislava Resource Centre. Analysis within ESA 95 and COFOG framework
136	02/2005 Lump sum	Macedonia	Open Society Institute	Team Leader	Organization & coordination. Decentralization expert in monitoring and evaluation of measuring fiscal capacity of the LSG. Coaching & presentation.
137	10/2004 Lump sum	Bosnia and Herzegovina	World Bank Institute	Decentralization Expert	Preparing a paper on decentralization in Macedonia and Moderation of conferences in education and social services and presentation of working paper at intern. conference in Sarajevo about fiscal decentralization issues
138	6/2004- 12/2004 Lump sum	Macedonia	USAID & World Learning small grant project	Decentralization Expert	Building & hosting www.lsg-data.org.mk data base & building indicators related to LSG in the Republic of Macedonia & benchmarking, surveying municipalities
139	04/2003-06/2003 Lump sum	Macedonia	Ministry of Finance	Member of Working Group	Preparation of the Law on Fiscal Decentralisation
140	2003 20 days	Macedonia	GOPA Consultants, EAR	Econom. Expert	Economic impact assessment of effectiveness of environmental policy & administrative costs assessment
141	2003 10 days	Macedonia	UNDP, Ministry of LSG	Econom. Expert	Managerial Economics & Managerial Finance at local government units' level
142	2/2002- 10/2004 Full time	Macedonia	Bearing Point Consulting, USAID Fiscal Reform Project	Senior Economist and PFM expert	A Fiscal Reform Project for strengthening capacity of the Macroeconomic Analyses Department within the Ministry of Finance. Participation in IMF negotiations; Modelling financial equalization models for the LSG unit; Assistance to the MoF personnel to develop macroeconomic forecasting models; economic policy & labour market analysis; development of new approaches to budget revenue forecasting; Organization of roundtable policy discussions for Government agencies & donors, preparation of fiscal strategies. Working on the strategic and mid-term planning for the Fiscal strategies preparation, working on proper output budget indicators for the Budget planning and mid-term budget framework preparation, capital investment planning assessment within the budget process in the Ministry of finance. PFM analysis within PEFA and COFOG framework
143	2-6/2001 Full time	Macedonia	Ernst & Young	Junior Auditor	Corporate finance. Preparation of reference book of banks in Macedonia, business & bankruptcy plans, audit activities, market research, & acquisitions
144	3/2000- 10/2000 Full time	Macedonia	IMF – Skopje	Assist. and Interpreter to resident VAT advisor	Implementation of the VAT in Macedonia & institution building of the Public Revenue Office at central and local level. Interpretation, data preparation & analyses, meetings of high officials for the promotion of economic development
145	9-12/1999 Full time	Iceland	Economic Inst. of Iceland	Economist	Efficiency and productivity of Icelandic construction business.

13. Publications

- "Municipal Finances in the COVID-19 Context: The Case of Gazi Baba and Shkodër Municipalities", Annual Review of Territorial Governance in the Western Balkans, II, 2020, 73-95 Journal. <http://www.co-plan.org/en/municipal-finances-in-the-covid-19-context-the-case-of-gazi-baba-and-shkoder-municipalities/>
- "Economic Viability of Alternatives for Lignite-free Electricity Production in North Macedonia: The Case of TTP Oslomej", Annual Review of Territorial Governance in the Western Balkans, II, 2020, 140-149 Journal. <http://www.co-plan.org/en/economic-viability-of-alternatives-for-lignite-free-electricity-production-in-north-macedonia-the-case-of-ttp-oslomej/>
- "Measuring Sustainability of the "Pay as You Go" Public Pension System in the Republic of Macedonia", Revija za socijalnu politiku (Online). ISSN: 1845-6014, Vol(26)1, 2019
- "Fiscal decentralization, local government and policy reversals in Southeast Europe" Contribution with a Chapter in a Book: ISBN 978-3-319-96092-0; https://www.palgrave.com/gb/book/9783319960913?fbclid=IwAR1BTA7VoxaJv9Gc-b_W5l64MPVsm0K3Jn5KPx5ZM25otl9zrEX34b8sUrg#aboutBook; Palgrave Macmillan Publishing, 2018.
- "Corporate tax incentives in transitory economies: Case of the Republic of Serbia and Republic of Macedonia", MEST Journal : http://mest.meste.org/MEST_Najava/XIII_Stojanovic.pdf
- "Macedonian public procurement system: Experiences", CEA Journal of Economics, Vol. 13 Issue 1. 2018: <https://journal.cea.org.mk/index.php/ceajournal/article/view/124/114>
- "The General Framework for Liberalization and Regulation of Public Utilities in the Republic of Macedonia" Contribution with a paper for the Network industries quarterly (NIQ), Vol. 19/1 of the Florence school of regulation; <http://fsr.eu.eu/niq19-1-liberalization-ex-yugoslavia/>, 2017
- "The policies and measures for self-employment and entrepreneurship in Macedonia among the Roma community" together with Andonova, V.G., Selmani, D., Mitevski, I., Osmanovska Kundovska, F., Review of Economic Studies and Research Virgil Madgearu, 10(2), pp.5-26 doi: 10.24193/RVM.2017.
- "Revenue mobilization and management in sectors" Contribution with a Background paper and Editor for the Book: ISBN 978-961-285-450-8; <http://www.cef-see.org/assets/files/RMMS2016.pdf> 2016
- "Multi level finance and the Euro crisis: Causes and effects" Contribution with a Chapter in a Book: ISBN 978 1 78471 511 3; <http://www.e-elgar.com/shop/eeep/preview/book/isbn/9781784715113/>, Edward Elgar Publishing, 2016.
- "Open and transparent budget process in Western Balkan countries", SSRN, July 2016: http://papers.ssrn.com/sol3/papers.cfm?abstract_id=2725317.
- "PPP in the Western Balkan region" Contribution with a Country case study for Macedonia in this working paper: ReSPA Working paper; <http://www.respaweb.eu/download/doc/ReSPA+PPP+Working+Paper.pdf/303a4782ecd38f039d270ac39dba69ee.pdf>. 2015.
- "Cost benefit analysis of performance based budget implementation", CEA Journal of Economics, Vol. 10 Issue 2. 2015.
- "How to produce better macroeconomic models in Macedonia". Contribution to Proceedings of Macedonian Academy of Science in 2013. ISBN 978-608-203-117-0
- "Cost efficiency of municipalities: Does ethnic fragmentation matter?" Book: ISBN-13: 978-961-6842-16-7, DOI: 10.4335/978.961.6842.16.7(2013); <http://www.lex-localis.com/index.php/LexLocalisPress/catalog/book/1>. 2013.
- "Efficient Delivery of Local Public Services in Ethnically Fragmented Municipalities", Lex Localis Journal of local self government Vol. 13 No. 3; pp 299-319, July 2015: <http://pub.lex-localis.info/index.php/LexLocalis/article/view/13.3.299-319%282015%29>.
- "Cost efficiency of Macedonian municipality", Lex Localis Journal of local self government Vol. 11 No. 3; pp 743-775, July 2013: <http://pub.lex-localis.info/index.php/LexLocalis/article/view/11.3.743-775%282013%29>.
- "The quality of life and regional development in Macedonia", together with Will Bartlett, Hristiina Cipusheva and Mirosljub Shukarov, Croatian economic survey Vol. 12 No. 1 April 2010: pp 121-162; ISSN 1330-4860
- "Governance and Funding Arrangements For Social Services in South Eastern Europe: An Overview", DFID's Kosovo Decentralisation of Social Services Project: http://www.kpshsf-rks.net/web/sites/kpshsf-rks.net/files/120101_rregullimi_qeverisjes_financimit_en.pdf
- "Public finance system of Macedonia", CEA report to USAID Macedonia November 2010: <http://www.cea.org.mk/Documents/Third%20USAID%20report%202010%20Public%20financial%20system%20in%20Macedonia.pdf>.
- "Budget process in Macedonia: Recent developments and challenges", SSRN, June 2009: http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1443394
- "People centered analysis", chapter 2; UNDP – 2009.
- "Intergovernmental fiscal relations in Kosovo", Ohrid Institute Journal Global – 2008.
- "Costing approach for administering integrated environmental permits in Macedonia", Journal of sustainable development, Vol. 1/1 2007 http://www.fbe.edu.mk/images/documents/Journal/Journal_1.pdf.
- "Relations between central and local authorities in Kosovo", OSCE – Kosovo 2007 paper.
- "Debt vs. equity financing in Macedonia", CEA/USAID BEA project 2007
- "Manual for creditworthiness assessment of Macedonian LSG", CEA/USAID BEA project 2007
- "Methodology for review of the process of fiscal decentralization in Macedonia", For the URC/UNDP project 2007.
- "Measuring performance of kindergartens in Macedonia with Data Envelopment Analysis-DEA", CEA Journal of Economics, Vol. 1 Issue 2. 2006
- "Identification and measurement of transaction costs in the Macedonian economy", OSI/CEA Project and Publication 2006.
- "Challenges to IPPC B Permitting at LGU level in Macedonia", Paper for the international ZEMAK conference, Oct. 2006
- "Review of the fiscal decentralization process in Macedonia", TA paper to the EAR project for the Ministry of LSG: Contract No. 05/MAC01/07/002
- "Fiscal Decentralization in Transition Economies: Case Studies from the Balkans and Caucasus" – (Macedonia country report); GSU Atlanta project; UNDP-Bratislava study 2005.
- "Risk assessment for the process of decentralization from the central government point of view" – working paper and a presentation for the government officials members of the decentralization working group; Ohrid, 5 2005.
- "Fiscal capacity, equalization and budget process with the new law on financing LSG in Macedonia" - article prepared for the NISPAcee Occasional Papers, 2005.
- "Fiscal decentralization in Macedonia: Recent developments and challenges" – paper for the World Bank Institute, 10/2004
- "Fiscal policy issues and sustainability" – presentation for the Center of Excellence in Finance Ljubljana 2004.
- "A model for defining expenditure needs in an explicit horizontal equalization equation for Macedonia" – model for the Ministry of Finance fiscal decentralization working group 2003.

Signed:

A handwritten signature in blue ink, consisting of stylized, overlapping loops and strokes, set against a light green rectangular background.

Marjan Nikolov