

CENTER FOR ECONOMIC ANALYSES
References and track record

(2018-2011)

2018, Skopje



CENTER FOR ECONOMIC ANALYSES (CEA)
We are making a difference

1. General information about CEA

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Date: 31.12.2018

Dear all,

The 2018 was a year filled with challenges within the hope for restoration of the democratic standards and values in Macedonia.

The Center for Economic Analyses through its work contributed to improved efficiency of the public sector, more competent and credible civil society and more competitive business environment.

Through the research, monitoring and policy recommendations we provide, and in accordance with our mission, we commit to deliver timely, high-quality, and policy-relevant analyses that will be of social and economic benefit and will foster an environment that brings better governance, transparency and satisfactory rule of law.

In the coming 2019 we celebrate our 16 years Anniversary, and CEA will continue to question policies and inform debates through rigorous research and analysis on important developmental issues, with a strong emphasis on the socio-economic problems and more efficient and effective public finance.

It will continue to engage in capacity building efforts and contribute to a substantively vibrant and informed discourse on good governance, as well as strive to upgrade its communications and dissemination efforts in order to reach a much wider audience.

Please look through the palette of our work in the past years in the following pages.

Best regards
Marjan Nikolov
President of Center for economic analyses - CEA

2. Mission statements, objectives, goals of CEA

The Mission of CEA is to continuously research economic development and public policy in the Republic of Macedonia and to offer recommendations, suggestions and measures to the government and non-governmental institutions.

CEA members share a common vision of the Republic of Macedonia as a new emerging economy integrated with regional and world markets. They devote their time, efforts and knowledge to help make this vision become a reality.

CEA has been established in March 2003.

Goals of CEA:

1. To provide quality policy analyses;
2. To support viable economic policy in Macedonia;
3. To help foster an environment that brings about higher investment, accelerated development and growth of the Macedonian economy, and EU accession;
4. To achieve financial sustainability;
5. To encourage regional cooperation and collaboration in the Balkans;
6. To strengthen civil society, social capital and trust.

| 2017-2019 | <u>Project title</u> | | Regulatory Impact Assessment in the Shadow: Fostering evidence-based policy making in Macedonia | | | | | |
|---|----------------------|-----------------------------|--|----------------------|----------------|--|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje – co applicant | Macedonia | 332.000 EUR | 30% | 2 | / | IPA Civil Society Facility and Media Programme 2015 | 1/1/2017-31/12/2019 | IDSCS- Skopje |
| Detailed description of project | | | | | | | Type of services provided and/or outputs | |
| <p>The Institute for Democracy “Societas Civilis” (IDSCS) with the Center for Economic Analysis (CEA) analyze how the process of Regulatory Impact Assessment (RIA) is implemented in the creation of laws and public policies in Macedonia and what are the opportunities for civil society organizations to engage in the process.</p> <p>RIA in the Shadow is project financially supported by the Delegation of the European Union and implemented by the Institute for Democracy “Societas Civilis” – Skopje (IDSCS) in collaboration with Center for Economic Analyses (CEA).The overall objective of this project is to contribute to advancement of good governance in Macedonia through networking and capacity-building of civil society for monitoring and analysis of RIA implementation, through increasing the possibilities for CSOs active involvement in the RIA process and the public policy reforms through networking, inclusive consultations and capacity-building, and by bringing the implementation of RIA closer to the public, understood as specific public embodied by CSOs but also as a wider public.</p> <p>The idea is to bolster the awareness about the effects of laws, and initiate pressure from a wider set of groups for better implementation driven by informed discussion and analyses.</p> <ul style="list-style-type: none"> • Policy and advocacy activities • Awareness raising activities • Review of the policies – Macedonian version • Network for better legislative • Sub granting related small scale projects | | | | | | | <p>The final beneficiaries of the project are the citizens. Good implementation and application of RIA will contribute to higher quality of legislation, higher inclusiveness of citizens, raised level of legal certainty, better financial planning and higher transparency of the legislative and policy processes. The project dedicates particular attention to create linkages between actors from the civil society and the state institutions, as well as between actors within both sectors.</p> <p>Video: https://cea.org.mk/video-kako-se-pravat-dobri-zakoni/</p> <p>Analyses:</p> <ul style="list-style-type: none"> • Assessment of non-tax and parafiscal costs and regulatory compliance - https://cea.org.mk/wp-content/uploads/2018/10/Analiza-finalENG.pdf • Analysis of Amendments to the Law on Criminal Procedure: Research on Criminal Law Between Theory and Practice - https://bit.ly/2D3cstJ • How are the RIA processes planned and how stakeholder consultations are conducted? - https://bit.ly/2VFyWs1 • Assessment of the Impact of the Regulation on the Use of Languages in Macedonia - https://bit.ly/2D2kYcb • How ministries implemented RIA in 2017 - https://bit.ly/2SUeamN <p>Policy papers:</p> <p>Cost analyses of the RIA process in Macedonia (http://cea.org.mk/wp-content/uploads/2017/12/Analiza-na-trosoci_ANG.pdf)</p> <p>Analyses of the quality of RIA forms in Macedonia (http://cea.org.mk/wp-content/uploads/2017/12/Analiza-na-kvalitetot-na-formularite-za-PVR.pdf)</p> <p>Two policy brief how to improve RIA process in Macedonia (http://cea.org.mk/pvr-vo-senka-dva-dokumenti-za-javni-politiki-kako-da-se-podobri-pvr-vo-makedonija/)</p> | |
| <p>Contact person: Ivana Najdoska/ ISCS/ Project Coordinator , Ruzica Andronikova/EUDn – Skopje, Task manager</p> <p>Contact information: ivana@idscs.org.mk, delegation-fyrmacedonia@eeas.europa.eu (+389) 2 3248 500</p> | | | | | | | | |

| 2018 | Project title | | Increasing public accountability and transparency in Macedonia through improved implementation of SAO recommendation | | | | | |
|--|-----------------------|-----------------------------|--|----------------------|----------------|---------------------------|---|--------------------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Republic of Macedonia | CEA part: 10.900 | / | 2 | / | British Embassy in Skopje | 01.07.2018-31.12.2018 | Westminster Foundation for Democracy |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA's part of the Project: Conducting series of assessments and analyses for the needs of the SAO</p> <p>The State Audit Office has made significant progress in straightening its capacity, efficiency and effectiveness. However, the 2018 Country Progress Report points out that: In the following period, the country should in particular improve follow- to the State Audit Office's recommendations by the Government and the Parliament,</p> <p>The project aims to improve implementation of SAO's recommendations by assessing and enhancing institutional follow up mechanisms, through both increased visibility and better public understanding of the work of the SAO by institutional stakeholders and the public.</p> <p>The objective of the CEA's assignment is to analyze the processes of preparation of the annual programme of audits by SAO, review the legal mechanisms, role and effects that the Ministry of finance has in the past audit process, and map out the needs that are necessary so that the Ministry can increase its efficiency in the process.</p> | | | | | | | <p>Concrete activities CEA undertook in this project are:</p> <ul style="list-style-type: none"> - Analyses of preparation of annual programme audits within the State Audit Office - Preparation of improvement plan for the State Audit Office - Assessment of the role of the Ministry of Finance in the past audit process, - Preparation of white policy for SAO ad other beneficiaries <p>The outputs were conducted for internal use.</p> | |
| <p>Contact person: Emil Atanasovski / head of WFD Western Balkans programme ; Damir Neziri / Programme Coordinator at WFD</p> <p>Contact information: Emil.atanasovski@wfd.org ; Damir.neziri@wfd.org</p> | | | | | | | | |

| 2017-2019 | <u>Project title</u> | | Establishing Policy Bridges with the EU - CEA (Macedonia) | | | | | |
|--|----------------------|-----------------------------|---|----------------------|--|--|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 67.965 USD (~59.500 EUR) | 100% | | Open Society Initiative for Europe (OSIFE) | Foundation Open Society Institute (FOSI) | 1/12/2017-30/11/2019 | / |
| Detailed description of project | | | | | | | Type of services/activities/outputs | |
| <p>The goal of the project is to enable better and enhanced networking and collaboration between Macedonian think tank CEA and western European think tanks in the process of Europeanization of the sector and the overall country towards EU.</p> <p>This OSIFE call is timely both for Macedonia as it opened the window for change as the government changed which government opened the deadlocked communications with the EU. The new government also opened for the CSO sector and thus, this OSIFE call can help the CSO sector in Macedonia not only to connect better with the EU based peers and provide synergy for opening the wider Macedonian society to the EU but also for the EU based CSO to better understand the development in the EU periphery.</p> <p>Building bridges component and visiting Berlin and Vienna for is focused on the policy research standards and quality. The communications and advocacy component is horizontal. The project covers fellowship and advocacy studies but also activities related to research capacity building, meetings and most important organizing events for scaling up to our regional CSO-Macedonian-CEA-network.</p> | | | | | | | <p>Development/Update of Macroabc model for Macedonia</p> <ul style="list-style-type: none"> • Full update of inputs • Implemented fellowship visit and completely updated and operationalized model as of 2018 <p>https://cea.org.mk/tsea-macroabc-mk-model/</p> <p>Networking visits</p> <ul style="list-style-type: none"> • CEA bridging visit, networking, advocacy in Germany with Berlin Aspen institute • Round table co-organized / high level joint event <p>https://cea.org.mk/trkalezna-masa-evroatlantska-idnina-zamakedonija/</p> <ul style="list-style-type: none"> • Second bridging and capacity building in the Netherlands • Vienna based think tanks bridging visit <p>CEA communication strategy under preparation</p> | |
| <p>Contact person: Vladyslav Galushko/OSIFE Program Manager, Contact information: vladyslav.galushko@opensocietyfoundations</p> | | | | | | | | |

| 2018 | Project title | | <i>Increasing the power of citizens in their influence on local policies in the municipality of Sopiste</i> | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|-----------------------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 5.200USD (~4.600 EUR) | 100% | 2 | / | Open Society Foundation Macedonia | 01/06/2018-30/09/2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Overall objectives and outputs:</p> <p>The municipality of Sopiste, located in the Skopje planning region as a rural LSGU, which according to the development index 2008-2012, is characterized as the most developed region in the Republic of Macedonia. According to previous CEA's researches: "CSOs from the Skopje region are some of the CSOs that have lowest opportunity to influence the LSGU's policies unlike other regions with an average grade of 3.1 of the maximum rating 5.</p> <p>The project had objective to:</p> <ul style="list-style-type: none"> - Examine the level of informed citizens about local economic development through the programs and priorities of the municipality through direct meetings with citizens - Identify current issues and key challenges in the community through moderating focus groups with citizens - Initiate a public debate with decision-makers at the local level by organizing a forum (eg Mayor, Council representatives, Economic Development Department, etc.) by directly addressing the preferences and opinions of citizens and exposing their views - Examine the level of citizens' information on local economic development after the public debate - Promote social networks by visualizing research data | | | | | | | <p>The overall goals were pursued through</p> <p><i>Increased level of information of the citizens in Sopiste about the opportunities for inclusion in policy creation at the local level</i></p> <p><i>Increased level of information of the citizens about the priorities of the municipality and the activities that are undertaken for their realization</i></p> <p><i>Increased awareness of the municipality about the need and benefits of involving citizens and other stakeholders in policy making</i></p> <p><i>Setting standards for public debate among key stakeholders</i></p> | |
| <p>Contact person: Vanco Dzambaski/ Open Society Foundation Macedonia Contact information: vanco.dzambaski@fosm.mk</p> | | | | | | | | |

| 2018 | Project title | | Economic benefits and challenges from potential NATO accession of Macedonia | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|---------------------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 1 | / | European Policy Institute (EPI) | 09/2018-12/2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Ivana Velkovska, an economic researcher in CEA has conducted a research paper related to the economic benefits and challenges from potential NATO accession of Macedonia.</p> <p>The paper answers three key questions in respect to the economic effects resulting from potential NATO accession: 1) What are the potential budget implications for Macedonia if it becomes a NATO member state? 2) Can we expect an increase in the GDP, the FDI and the global index of competitiveness, while reducing the unemployment rates in the Macedonian economy as a direct consequence of the potential NATO membership? 3) Do the NATO member states have higher levels of good governance and is good governance linked to higher economic growth. According to the results from the comparative analysis of the NATO member states in the region (Albania, Croatia, Bulgaria, Romania and Montenegro), the economic indicators and good governance indicators show an increase after NATO accession.</p> | | | | | | | <ul style="list-style-type: none"> • Research paper developed • Public presentation of findings | |
| <p>Contact person Ivana Velkovska Contact information: ivana89velkovska@gmail.com</p> | | | | | | | | |

| 2016-2017 | <u>Project title</u> | | <u>Employment for Roma Youth</u> | | | | | |
|---|--|-----------------------------|---|----------------------|----------------|---|---|--|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | R. Macedonia, Skopje, Tetovo, Kocani, Bitola | 111.841 EUR | 60 | 4 | / | IPA HRD Social inclusion and employment at local level | 28/12/2016-28/12/2017 | Svetla idnina – Kochani, Sonce – Tetovo, Sumnal Bitola |
| <u>Detailed description of project</u> | | | | | | | <u>Type of services provided/Activities implemented</u> | |
| <p>Project: Employment for Roma Youth</p> <p>The project aims at facilitating the inclusion of Roma youth in the labor market from selected locations with largest number of Roma citizens. This overall objective is intended to be achieved through: 1) increasing the skills and understanding of employability among Roma youth, 2) building a local workforce development system, and 3) developing local action plans for improved labor market inclusion.</p> <p>The project supports the social inclusion of Roma youth by increasing the employability skills, training and support for better use of the employment programs and resources, by which would contribute to economic and social development of the municipalities. The benefits of the project are of particular importance for Roma youth and for the businesses in the targeted region as well.</p> <ul style="list-style-type: none"> • Research of needs and identification of target resources of the labor market • Engage relevant stakeholders and regional strategic framing for the priorities and the needs of the youth for improved social inclusion through the labor market • Training for employability • Mentored traineeships in CSOs and in Business sectors | | | | | | | <ul style="list-style-type: none"> • <i>Research study on the labour market in the targeted municipalities</i> http://cea.org.mk/wp-content/uploads/2017/05/1.-Business-Labor-Demand-Emplyment-Roma-Wo-logo-WCip.pdf • <i>Profiling of the target group characteristics</i> http://cea.org.mk/wp-content/uploads/2017/05/Profile-Labor-Supply-1.pdf • <i>Implementation of training</i> • <i>Enable practical traineeship in the business/NGO sector & Offering transitional employment/training.</i> • <i>Analysis of the labor market services, national and local policies and incentives relevant to the employment needs of the target population</i> https://goo.gl/EWYKf5 • <i>Development of Strategic Guide and action plan for labor market inclusion of Roma youth</i> http://cea.org.mk/strateshki-vodich-za-efektivni-strategii-za-kreirane-na-rabotni-mesta-vrabotuvane-partitsipatsija/ | |
| <p>Contact/Reference person: Nafi Saracini / Advisor at EU Delegation, Biljana Petrovska, Head of Section, Ministry of Finance, CFCD</p> <p>Contact information: (+389 2) 3296363 , Biljana.Petrovska@finance.gov.mk</p> | | | | | | | | |

| 2016-2018 | Project title | | Strengthening Financial Accountability and Transparency in Macedonia | | | | | |
|---|-----------------------|-----------------------------|--|----------------------|----------------|---------------------------|---|--------------------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Republic of Macedonia | CEA part: 21.850 | / | 2 | / | British Embassy in Skopje | 01.09.2016-30.04.2018 | Westminster Foundation for Democracy |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Project: Strengthening Financial Accountability and Transparency in Macedonia</p> <p>The State Audit Institution is one of the rare independent regulatory bodies that fulfils its mandate. Even though the reports produced by SAO contain information that would be very helpful to MPs in the process of conducting oversight, the MPs within the Parliament do not have the practice to review the individual audit reports.</p> <p>By implementing activities with SAO and Parliament, we work towards changing the practices of the MPs and motivating them to review the individual audit reports. This practice will enable MPs to do more and better financial and budgetary oversight. Additionally the public presentation of the findings by using innovative online and offline tools will aim to inform the public, CSOs and other stakeholders about the work of SAO and contribute towards creating a critical mass that will pressure MPs to review and use this reports when doing oversight.</p> | | | | | | | <p>Concrete activities CEA undertook in this project are:</p> <ul style="list-style-type: none"> Assessment of legislative/regulatory provisions on the work of SAO in Republic of Macedonia http://cea.org.mk/wp-content/uploads/2017/02/WFD-CEA-Finalna-publikacija-FINAL-ENG.pdf Map containing stakeholders related to the work of SAO and their internal relations containing assessment of mandates, scope and roles of different stakeholders related to the work of SAO; Methodology for monitoring of the work of SAO with matrix and indicators for monitoring Monitoring of the work of SAO -http://cea.org.mk/wp-content/uploads/2017/03/DZR_prv_kvartal_final.pdf -http://cea.org.mk/wp-content/uploads/2017/05/CEA-MONITORING-Q2.pdf -http://cea.org.mk/wp-content/uploads/2017/09/CEA-MONITORING-Q3_.pdf -http://cea.org.mk/wp-content/uploads/2017/12/WEB_CEA-MONITORING-Q4.pdf | |
| <p>Contact person: Emil Atanasovski / head of WFD Western Balkans programme ; Damir Neziri / Programme Coordinator at WFD</p> <p>Contact information: Emil.atanasovski@wfd.org ; Damir.neziri@wfd.org</p> | | | | | | | | |

| 2017-2018 | Project title | | Development of three pilot products for the Macedonian Assembly | | | | | |
|--|-----------------------|-----------------------------|---|----------------------|----------------|--|---|--------------------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Republic of Macedonia | CEA part: 3.000 | / | 2 | / | Westminster Foundation for Democracy & British Embassy, Skopje | 01.11.2017-31.03.2018 | Westminster Foundation for Democracy |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Project: Development of three pilot products for the Macedonian Assembly</p> <p>Following the conclusion of a prolonged political crisis, parliamentary speaker was elected on April 27th 2017 following with the establishment of government institutions in Macedonia on May 31st 2017. This followed a period of considerable instability and political stalemate. In sum, governance institutions did not properly operate for almost two years.</p> <p>The objective of the CEA's assignment together with WFD was to engage in preparation of three pilot financial products for the Assembly of Republic of Macedonia. These products enabled the MPs in the Assembly to conduct more informed and effective oversight of the public spending and the work of the executive.</p> <p>On completion of the assessment, three analyses have been produced. These analyses were distributed to the: members of the Committee on Finance and Budget, Speaker and Secretary General of the Assembly, whips of the parliamentary groups in the Assembly.</p> | | | | | | | <p>The assignment resulted in preparation of:</p> <ul style="list-style-type: none"> * Analyses of the Proposed Budget of Republic of Macedonia for 2018; * Analyses of the Quarterly execution of the Budget of Republic of Macedonia in the period January 01st 2018 – March 31st 2018; * Third analyses that was agreed or will be requested by the MPs, members of the Committee on Finance and Budget- Manual for understanding the budget process. | |
| <p>Contact person: Emil Atanasovski / head of WFD Western Balkans programme ; Damir Neziri / Programme Coordinator at WFD</p> <p>Contact information: Emil.atanasovski@wfd.org ; Damir.neziri@wfd.org</p> | | | | | | | | |

| 2016-2018 | Project title | | Decentralized civic initiatives for more effective fiscal decentralization | | | | | |
|--|---------------|-----------------------------|--|----------------------|-----------------------|-------------------------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 47.000 EUR | / | 4 | MCMS, Civica Mobilias | Embassy of Switzerland in Macedonia | 04/2016-07/2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA in partnership with the Macedonian Center for International Cooperation (MCIC), under the civil society support facility- Civica Mobilias, started the implementation of the project “Decentralized civic initiatives for more effective fiscal decentralization”.</p> <p>The project aims to Identify the causes and extent of regional development of the civil initiatives in Macedonia for more efficient fiscal decentralization and more balanced regional development of civil society (CSOs) also to enhance the capacities of local (grassroots) civil organizations for effective participation in local policies’ decision making and for decentralized impact.</p> <p>It is expected the project to result in (1) identified the level of the CSOs’ initiatives for participation in the local policies’ decision making process, and identifying the forms of financing the CSOs by the local budgets. (2) enhanced capacities of local civil organizations in all regions in Macedonia for more effective participation in the decentralization process through involvement in local decision-making and policies.</p> <p>Regional Decentralization from: https://cea.org.mk/se-odrzhia-regionalen-forum-protsesot-na-detsentralizatsija-vo-makedonija/</p> | | | | | | | <ul style="list-style-type: none"> • Research about decentralized civic initiatives in Macedonia (http://cea.org.mk/fiskalna-detsentralizatsija-za-podobar-regionalen-razvoj-na-graganskoto-opshtestvo/) • Field research: Perception of the CSOs in Macedonia for the CSO sector development degree (http://cea.org.mk/pertseptsija-na-graganskite-organizatsii-za-stepenot-na-razvoj-na-graganskoto-opshtestvo-vo-makedonija/) • Research (focus groups) for determination the factor for more decentralized and more developed CSO sector in Macedonia (http://cea.org.mk/regionalna-neednakvost-vo-razvoiot-na-graganskoto-opshtestvo-pertseptsija-na-graganskite-organizatsii-vo-makedonija/) • In depth analyses (3) in progress for determination the main factors for decentralized CSO development https://cea.org.mk/wp-content/uploads/2018/07/Analiza-za-Vardarski-region-2.pdf https://cea.org.mk/wp-content/uploads/2018/05/Namena-na-finansiskite-sredstva-urbana-ruralna-FINAL.pdf https://cea.org.mk/wp-content/uploads/2018/04/Iskustva-i-perspektivi-na-graganite-ELS-i-megusebnata-zsrobotkata-na-GO-od-Pelagoniski-region-FINAL_lek.pdf https://cea.org.mk/wp-content/uploads/2018/04/0.-Pertseptsii-za-efektivnosta-na-mrezhite-na-GO-vo-RM.pdf | |
| Contact person: Monika Bozinovska mbz@mcms.mk | | | | | | | | |

| 2017-2018 | Project title | | Handbook for the mayors and council members in the municipalities in Republic of Macedonia” as ad hoc activity | | | | | |
|---|---------------|-----------------------------|--|----------------------|------------------------|-------------------------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 6.490 EUR | 100% | 1 | MCMS, Civica Mobilitas | Embassy of Switzerland in Macedonia | 12/2017-02/2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA in partnership with the Macedonian Center for International Cooperation (MCIC), under the civil society support facility- Civica Mobilitas, started the implementation of the project “Handbook for the mayors and council members in the municipalities in Republic of Macedonia” as ad hoc activity.</p> <p>The project aimed to increase the capacities of the new leading structures in the municipalities for efficient and effective implementation of the competences and increasing the awareness of the citizens for monitoring the municipality work.</p> <p>The project resulted to: 1) Increased capacity of the new lead structures in the municipalities for responsible implementation of the competencies; 2) Increased awareness of the citizens and municipalities about the competences and obligations that the municipalities have.</p> | | | | | | | <p>The overall goal will be pursued through the realization of following activities:</p> <p>1) <i>Developed a Handbook for new mayors and members of municipal councils in the Republic of Macedonia;</i></p> <p>Macedonian version: https://cea.org.mk/wp-content/uploads/2018/01/Prirac_Gradonac_Sovetn-WEB.pdf</p> <p>Albanian version: https://cea.org.mk/wp-content/uploads/2018/01/Prirac_Gradonac_Sovetn_ALB_WEB.pdf</p> <p>2) <i>Organized public event for promotion and dissemination of the Handbook and over 50 representative of municipalities, Ministry of Local Self Government, NGOs etc. have participated.</i></p> | |
| <p>Contact person: Adil Bakiu Contact information: abk@mcms.mk</p> | | | | | | | | |

| 2017-2018 | Project title | | Civil Society for Roma Integration - In the Shadow | | | | | |
|---|---------------|-----------------------------|--|----------------------|--|--|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 54.400 USD (~47.000 EUR) | ~50% | 3 | Roma Initiatives of the Open Society Foundations | Roma Initiatives of the Open Society Foundations | 15/10/2017-15/10/2018 | Romalitico Skopje |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Overall objectives and outputs:</p> <ul style="list-style-type: none"> - Monitoring the progress of implementation and budgetary allocations for realization of sectoral measures under the National Roma Integration Strategy (NRIS); https://cea.org.mk/povik-za-dostavuvane-na-komentari-na-natsrt-izveshtajot-pregled-na-sproveduvaneto-na-strategijata-za-romi-vo-rm/ https://cea.org.mk/wp-content/uploads/2018/04/Izveshtaj-vo-senka-Strategija-Romi-RM-17042018.pdf https://cea.org.mk/wp-content/uploads/2018/04/1.-Final-2017-Report-on-Strategy-implemplementaion-MK-21092018.pdf - Contributing to a specific mainstream policy by addressing the issue of existing ineffective employment measures that supports high unemployment among Roma in Macedonia; - https://cea.org.mk/sledene-na-sproveduvaneto-na-strategijata-za-romi-prioritet-domuvane/ https://cea.org.mk/sledene-na-sproveduvaneto-na-strategijata-za-romi-prioritet-zdravstvo/ https://cea.org.mk/sledene-na-sproveduvaneto-na-strategijata-za-romi-prioritet-vrabortuvane/ https://cea.org.mk/sledene-na-sproveduvaneto-na-strategijata-za-romi-budhet/ - https://cea.org.mk/proekt-gragansko-opshtestvo-za-integratsija-na-romite-vo-senka-pokana-za-uchestvo-na-fokus-grupa/ https://cea.org.mk/znaat-li-nevrabotenite-zoshto-kako-da-se-evidentiraat-kako-nevraboten-aktivni-pasivni-ili-neevidentirani/ https://cea.org.mk/brief-za-politiki-usoglasuvane-na-politikite-regulativata-za-mozhnostite-pravata-na-nevrabotenite-litsa/ https://cea.org.mk/trkalezna-masa-sproveduvaneto-na-strategijata-za-romi-politikite-za-vrabortuvane/ - Coordinating the selection of CSOs representatives for events held under the Roma Integration 2020 and organized by the Regional Cooperation Council. | | | | | | | <p>The overall goals were pursued through</p> <ul style="list-style-type: none"> • Shadow reporting <ul style="list-style-type: none"> ○ Two detailed monitoring shadow reports prepared, publicly discussed and shared with policy makers • Advocacy for change with detailed focus on evidence based advocacy for policy reforms that will introduce effective measures on employment of Roma. <ul style="list-style-type: none"> ○ Issue identified, brief prepared and advocacy activities undertaken, over dozen of meetings conducted • Information sharing and inclusive selection procedure for participation of Macedonian civil society representatives to regional events organized by the Regional Cooperation Council within the Roma Integration 2020 initiative. <ul style="list-style-type: none"> ○ Support for overall process of informing and selection conducted | |
| <p>Contact person: Neda Korunovska/ Open Society Foundation / RIO Office Contact information: neda.korunovska@opensocietyfoundations.org</p> | | | | | | | | |

| 2016-2017 | <u>Project title</u> | | Entrepreneurship policies in Macedonia for overcoming Roma othering | | | | | |
|--|----------------------|-----------------------------|--|----------------------|----------------|------------------------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 45.736 EUR | 100% | 2 | / | Think Thank Fund and RIO -Budapest | 15/02/2016 – 15/2/2017 | IRIZ - Skopje |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Project: Entrepreneurship policies in Macedonia for overcoming Roma othering</p> <p>The project is under the program for support of projects that contribute to decreasing the level of xenophobic populism against Roma in Central and Eastern Europe and the Western Balkans by engaging mainstream policy research organizations to take up specific policy topics, and address the majorities in their countries.</p> <p>The project is focused on three distinct levels where ‘fear, the security mindset and ‘othering’ of Roma’ happens: politics, policy and public discourses.</p> <p><i>Overall objective:</i> Contribute to an improved socio-economic inclusion policies of Roma through removing entrepreneurship development obstacles. More specifically the project aims to more closely identify the impediments for access to entrepreneurship market policies and measures of Roma in Macedonia and assess the Roma level of awareness related to entrepreneurship policies both from a demand and supply side (policy makers and implementers) in R. M. Also, to provide recommendations for policy alterations and engage in advocacy activities for stimulating Roma inclusion and increased awareness of the impediments and perceptions</p> <p>http://cea.org.mk/wp-content/uploads/2016/12/CEA-Analiza_DRUGOSTA-WEB-1.pdf</p> <p>http://cea.org.mk/wp-content/uploads/2017/01/publication2-1.pdf</p> <p>http://cea.org.mk/pregled-na-politikite-za-pretprimnistvo-vo-makedonija-poseben-osvrt-kon-romite/</p> <p>http://cea.org.mk/wp-content/uploads/2017/01/policy-brief-1.pdf</p> <p>http://cea.org.mk/wp-content/uploads/2017/01/policy-brief-2-.pdf</p> | | | | | | | <ul style="list-style-type: none"> • Policy paper developed • Public presentation of findings • Facilitation of a discussion meeting between former relevant representatives of the involved stakeholders, such as ministers of finance, presidents of parliament, etc. • Policy and advocacy activities • Awareness raising activities • Review of the policies – Macedonian version • Analysis of the policies for entrepreneurship in Macedonia for overcoming “othering” among Roma <p>http://cea.org.mk/drugosta-pretprimnistvovo-makedonija/</p> <p>http://cea.org.mk/pretprimnistvoto-i-drugosta-vo-makedonija/</p> | |
| <p>Contact person: Neda Korunovska/ open society foundation /Think thank fund</p> <p>Contact information: neda.korunovska@opensocietyfoundations.org</p> | | | | | | | | |

| 2017 | Project title | | GDP Fetish in Macedonia | | | | | |
|--|---------------|-----------------------------|---|----------------------|----------------|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | / | CEA | 08/2017 – 12/2017 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| CEA in order to popularize that GDP is not an end in itself and that there are other aspects of the quality of life of citizens that are not covered by this monitoring measure conducted a research: GDP- the fetish in Republic of Macedonia: What means quality of life and progress for Macedonian citizens?! http://cea.org.mk/bdp-fetishot-vo-republika-makedonija-osven-bdp-da-se-presmetuvaat-drugi-indikator/ | | | | | | | <ul style="list-style-type: none"> • Policy paper developed • Public presentation of findings and promotion of the publication | |
| Contact person Marjan Nikolov Contact information: makmar2000@yahoo.com | | | | | | | | |

| 2017-2018 | Project title | | Monitoring of the fulfillment of the measures from the urgent democratic reforms and the Plan 3 6 9 18 in the Republic of Macedonia in the area of public finances and economy | | | | | |
|--|---------------|-----------------------------|--|----------------------|----------------|-------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 3 | / | CEA | 07/2017-09/2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>In order to give an independent assessment of the progress made in the implementation of the measures by the Government of the Republic of Macedonia but identified by the civil society sector of the Republic of Macedonia and published in the document "CSO's proposal for Urgent Democratic Reform" for the period of 3,6 ,9 and 18 months, CEA conducted a research.</p> <p>This research reflected the Plan 3-6-9-18 of the Government of the Republic of Macedonia and what it contained in the area of Public Finance and Economics, and additionally gave an overview of the implementation of the measures from the document " CSO's proposal for Urgent Democratic reforms ".</p> <p>https://cea.org.mk/monitoring-na-ispolnuvaneto-na-merkite-od-itnite-demokratski-reformi-planot-3-6-9-vo-republika-makedonija-vo-delot-na-javnite-finansii/</p> <p>https://cea.org.mk/monitoring-na-ispolnuvaneto-na-merkite-od-itnite-demokratski-reformi-planot-3-6-9-vo-republika-makedonija-vo-delot-na-javni-finansii-ekonomija/</p> <p>https://cea.org.mk/monitoring-na-ispolnuvaneto-na-merkite-od-itnite-demokratski-reformi-planot-3-6-9-vo-republika-makedonija-vo-delot-na-javni-finansii-ekonomija-2/</p> <p>https://cea.org.mk/monitoring-na-ispolnuvaneto-na-merkite-od-itnite-demokratski-reformi-planot-3-6-9-vo-republika-makedonija-vo-delot-na-javni-finansii-ekonomija-12-mesetsi/</p> | | | | | | | <ul style="list-style-type: none"> • Policy paper developed • Public presentation of findings | |
| <p>Contact person <i>Marjan Nikolov</i></p> <p>Contact information: makmar2000@yahoo.com</p> | | | | | | | | |

| 2017 | Project title | | Pension fund sustainability in the Republic of Macedonia | | | | | |
|--|---------------|-----------------------------|--|----------------------|----------------|-------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | / | CEA | 09/2017-12/2017 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted a research: Pension fund sustainability in the Republic of Macedonia.</p> <p>The research aims to answers the questions of whether the pension system in Macedonia is sustainable in the long term as well as whether the pension fund will collapse over the years as predicted by the IMF or will be sustainable and will start to generate surpluses?! The analysis of the demographical data is indicating that currently the main challenge for the sustainability of the pay-as-you-go public pension system (pension system) in Macedonia is not the aging population. The revenues from contributions as percentage of total pension system's revenues are decreasing due to low labour activity, low wages and slow job-creation. The larger deficits of the fund call for analysis and possible reform action. We provide simulations under proposed assumptions until 2030. The sensitivity of the pension system is highest to the GDP growth, which points to the need to find mechanisms to accelerate growth.</p> <p>http://cea.org.mk/odrzhlivost-na-penziskiot-fond-vo-republika-makedonija/</p> | | | | | | | <ul style="list-style-type: none"> • Policy paper developed • Public presentation of findings | |
| <p>Contact person Marjan Nikolov Contact information: makmar2000@yahoo.com</p> | | | | | | | | |

| 2016-2017 | Project title | | OECD Competitiveness in the South East Europe – A Policy Outlook, Macedonia | | | | | |
|---|---------------|-----------------------------|---|----------------------|-----------------------|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje-Service contract | Macedonia | n..a | 100 | 4 | Crimson Capital Corp. | OECD | 12/2016-3/2017 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>OECD through Crimson Capital contracted CEA to undertake and complete an independent assessment of the specific dimensions associated with the OECD Competitiveness in SE Europe- A Policy Outlook, for four dimensions for Macedonia.</p> <p>The South East Europe Competitiveness Outlook is an analysis of reform progress across 15 policy areas key to competitiveness in economies in South East Europe, including Albania, Bosnia and Herzegovina, Macedonia, Kosovo, Montenegro and Serbia. The assessment involves an analysis of more than 350 quantitative and qualitative indicators, across 15 policy areas/sectors in each country.</p> <p>The assessment included: Desk research, external stakeholders interviews, complete questionnaire, participate in reconciliation and fact finding meeting.</p> <p>The publications for the whole region was published 2018 and presented on a national event organized by Ministry of Finance in Macedonia for Macedonia</p> <p>http://www.oecd.org/publications/competitiveness-in-south-east-europe-9789264298576-en.htm https://www.slideshare.net/OECDpsd/pocketbook-competitiveness-in-south-east-europe-2018</p> | | | | | | | <p><i>Dimensions covered by CEA, for Macedonia, OECD Competitiveness in SE Europe- A Policy Outlook, 2018</i></p> <ul style="list-style-type: none"> • Energy Dimensions • Tax Policy Dimension • Competition Policy Dimension • Anti-Corruption Dimension | |
| <p>Contact person: Darko Arsov, darko.arsov@crimsoncapital.org</p> | | | | | | | | |

| 2015-2017 | Project title | | Creating employment pathways for rural youth | | | | | |
|---|---------------|-----------------------------|--|----------------------|---|-------------------|---|---|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 126.733 | 70% | 2 | Fostering Social Inclusion, IPA Human Resource Development. | IPA EU HRD | 14/12/2015-13/8/2017 | Federation of Farmers in Republic of Macedonia (FFRM) |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Project: Creating employment pathways for rural youth The project is under the program Fostering Social Inclusion, IPA Human Resource Development. The project aims at facilitating the inclusion of rural youth in the labor market in the Northeast region in Macedonia (NE region). This overall objective is intended to be achieved through: 1) increasing the skills and understanding of employability among rural youth, 2) building a regional workforce development system, and 3) developing regional strategy for social and labor market inclusion of the target groups.</p> <p>The project supports the social inclusion of rural youth by increasing the employability skills, training and support for better use of the employment programs and resources, by which would contribute to economic and social development of the municipalities in the Northeast region in Macedonia. The benefits of the project are of particular importance for rural youth and for the businesses in the targeted region as well.</p> <p>http://cea.org.mk/wp-content/uploads/2016/10/Analiza_Politiki_Soc_Ink_PTrud-w-disclamer-CIP-21092016.pdf http://cea.org.mk/istrazhuvane-na-pazarot-na-trud-mladite-nevraboteni-vo-severoistochniot-planski-region/ http://cea.org.mk/analiza-na-pazarot-na-trud-pobaruвачka-na-rabotna-sila-vo-severoistochniot-planski-region/</p> | | | | | | | <ul style="list-style-type: none"> • Research of needs and identification of target resources of the labor market • Establish workforce development system • Build a climate for change - engage relevant stakeholders and regional strategic framing for the priorities and the needs of the youth for improved social inclusion through the labor market • Promotion and advocacy • Training for employability • Facilitation of private public dialogue for regional strategy for social inclusion of the youth through the labor market, through support of a workgroup comprised of the local self-government representatives (LED) and the Center for regional development | |
| <p>Contact person: Biljana Petrovska, Head of Section, Ministry of Finance, CFCD, Biljana.Petrovska@finance.gov.mk Nafi Saracini, Task Manger, DEU, Nafi.SARACINI@eeas.europa.eu, Andreja Tonc, External TA Monitoring Expert, adreja.tonc@gmail.com</p> | | | | | | | | |

| 2017 | Project title | | Promoting Social Dialogue: Analysis of the minimum wage in the country | | | | | |
|--|---------------|-----------------------------|--|----------------------|---|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | Promoting social Dialogue, International Labor Organization ILO | EU | 2017 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted an analysis of the relation between minimum wage as a concept introduced in Macedonia several years ago, its effects over the overall salary level and the economy in general. The final analysis was presented together with the findings and the recommendations and discussed with relevant social partners and in front of the National Economic Social Council.</p> <p>The analysis was requested by the NESCS presenting a relevant body which is a social partner of the government comprised of multi-level stakeholders</p> | | | | | | | <p><i>The Analysis provided:</i></p> <ul style="list-style-type: none"> - <i>Insight of the legal framework for minimum wage</i> - <i>Regional practices and cases</i> - <i>Forms of determining minimum wage in number of countries</i> - <i>Sector overview of the minimum wage</i> - <i>Age and gender analysis</i> - <i>Correlation between minimum wage and poverty, GDP, productivity, etc.</i> - Findings presented to the NESCS, discussion with the NESCS members for promoting social dialogue | |
| <p>Contact person: Natasha Mechkaroska Simjanovska, project coordinator, Promoting Social Dialogue</p> | | | | | | | | |

| 2010, 2012, 2014, 2016, 2018 | | Project title | | Open Budget Index for Macedonia Open Budget Survey Tracker | | | | |
|--|-----------------------|-----------------------------|---|---|----------------------------------|----------------------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Republic of Macedonia | 1.500 per year | / | 1 | International Budget Partnership | International Budget Partnership | 2010, 2012, 2014, 2016, 2018 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>From 2010, CEA is engaged for monitoring the fiscal transparency in Macedonia, under The Open Budget Index (OBI) is the world's only independent, comparative measure of central government budget transparency. The OBI assigns countries covered by the Open Budget Survey a transparency score on a 100-point scale using 109 of the 140 questions on the Survey. These questions focus specifically on whether the government provides the public with timely access to comprehensive information contained in eight key budget documents in accordance with international good practice standards</p> <p>CEA is also conducting The Open Budget Survey (OBS) Tracker which was a pilot project run between November 2013 and November 2015, which allowed citizens, civil society, media, and others to monitor in near-real time whether central governments were releasing the requisite information on how the government is managing public finances. Using data collected by independent civil society budget experts in the 30 countries included in the pilot, the OBS Tracker monitored and reported on whether central governments were publishing, on time, the eight key budget documents required by international standards on budget transparency.</p> | | | | | | | <p>-Monitoring and Fulfilling questionnaire for budget transparency in Macedonia, based on concrete methodology.</p> <p>-Public presentation on the results</p> <p>Results of the work: https://www.internationalbudget.org/opening-budgets/open-budget-initiative/open-budget-survey/publications-2/rankings-key-findings/rankings/</p> | |
| <p>Contact person: Anjali Grag and Suad Hasan, International Budget Partnership; Contact information: agarg@internationalbudget.org ; shasan@internationalbudget.org</p> | | | | | | | | |

| 2016-2017 | Project title | | Level of budget process transparency among the LSGUs in Macedonia | | | | | |
|--|---------------|-----------------------------|---|----------------------|--------------------------------|-------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje – subgrant | Macedonia | 3.200 | / | 2 | Metamorphosis, British Embassy | British Embassy | 2016-2017 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA implemented project the analysis Level of budget process transparency among the LSGUs in Macedonia. Through the established methodology, budget related documentation, and through direct meetings with LSGU, with an aim to increase awareness and promote transparency at the local level, visualization and promotion of the results. The project is part of accountability through civic engagement, supported by the British Embassy in Skopje, implemented by the Foundation Metamorphosis.</p> | | | | | | | <p><i>The activities included:</i></p> <ul style="list-style-type: none"> - Index of transparency for all 81 LSGUs - Comparison with previous years - Awareness raising infographic - Public debate / Conference presentation <p>http://cea.org.mk/stepen-na-transparentnost-na-budhetskiot-protses-kaj-opstinite-vo-r-makedonija/</p> <p>http://metamorphosis.org.mk/en/aktivnosti_arhiva/building-accountability-through-citizen-engagement-the-final-conference-took-place/</p> | |
| <p>Contact person: Goran Rizaov, goran@metamorphosis.org.mk</p> | | | | | | | | |

| 2015-2016 | <u>Project title</u> | | Monitoring of the Budget Expenditures in the Pre-election and Election Period | | | | | |
|---|----------------------|-----------------------------|---|----------------------|----------------|------------------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje – co applicant | Macedonia, 24 LSGUs | 120.000 EUR | 90% | 2 | / | Netherland Embassy in Skopje | 11/2015-12/2016 | TIM – Skopje |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>In order to achieve a long term effects of higher transparency in the central and local budget spending related to pre electoral period and period of political campaigns, CEA in partnership with Transparency International– Macedonia, and with a support of the Netherland Embassy in Skopje, started monitoring the budgets expenditures and reporting of the political parties in the period before the elections and during the official campaign.</p> <p>The project aimed at increased public awareness and to prevent the misuses of public money for the purposes of political campaigns to initiate public debate regarding the actual costs of the elections.</p> <p>http://cea.org.mk/wp-content/uploads/2016/06/FINALEN-CEA-Izvestaj-CEA-TI_2.pdf</p> <p>http://cea.org.mk/wp-content/uploads/2016/06/CEA-Executive-Summary-Final-Report-ENG.pdf</p> <p>Monthly reports prepared an uploaded regularly on the website, see details http://cea.org.mk/category/proekti/</p> | | | | | | | <ul style="list-style-type: none"> Monitoring methodology, and tools developed both for public expenditure (central and local budgets of 24 municipalities) and political campaign Monitoring reports monthly developed both for the campaigns, central and local budgets Sub-granting and capacity building of local monitoring organizations (eight) mentored, developed, etc. | |
| <p>Contact person: Arlinda Idrizi/ Netherland Embassy - Skopje</p> <p>Contact information: arlinda.idrizi@minbuza.nl</p> | | | | | | | | |

| 2016 | Project title | | Industrial and green Zones, technical and financial aspects | | | | | |
|---|---------------|-----------------------------|---|----------------------|---|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | USAID Clean Energy Project, Winrock International, support to the Ministry of Economy | | 2016 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| CEA provided local expertise for the Project Clean Energy, funded by the USAID, for support to the Ministry of Economy, for provision of expertise on industrial and economic zones with focus on the technical and financial aspects. The support included: assessment of the present Law on industrial and green zones, comparative study with other countries, preparation of field survey, review of draft law and bylaw. | | | | | | | | |
| Contact person: Samir Latif, Chief of party, info-cei@winrock.org | | | | | | | | |

| 2015-2016 | Project title | | Pathways for fair and free elections | | | | | |
|--|---------------|-----------------------------|---|----------------------|----------------|---|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje-subgrant service | Macedonia | | 100 | 3 | Most | Supported by the British Embassy, Netherland Embassy in Skopje, NDI | 2015-2016 | |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>In partnership with the Civic Association MOST, CEA started with implementation of the project “Pathways for fair and free elections”, monitoring of the agriculture subsidies in the pre-election period.</p> <p>The project provided comprehensive monitoring of the period before the elections scheduled for April 2016, and then for June 2016, carrying out a campaign to raise awareness about the right and providing support to the reform of the electoral process. The project implementation is in cooperation with five NGOs, including its network of local organizations. CEA focused on the subsidies payments in the agriculture in the pre-election period.</p> | | | | | | | <ul style="list-style-type: none"> • Monitoring methodology, and tools developed • Monitoring reports monthly developed • Monitoring capacity building of local monitors developed | |
| <p>Contact person: Darko Aleksov Contact information: darko@most.org.mk</p> | | | | | | | | |

| 2015-2016 | Project title | | Benefits and costs from Foreign Direct Investments in the Technological Industrial Development Zones. Supported by the British Embassy | | | | | |
|--|---------------|-----------------------------|--|----------------------|--|-------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje – Co-beneficiary, provider of service within action or sub grantee | Macedonia | 7.000 | 100% | 4 | British Embassy in Skopje, through Dialogues for vision EPI Skopje project | | 10/2015-1/2016 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted the first research on the effects (cost - benefit) of FDI in Free Economic Zones in Macedonia and looked at the potential impact on local entrepreneurship, by defining and established methodology which gave quantified data on the effects of FDI in FEZ and the possible impact on domestic businesses opening the debate. Hence, under this research was made economic analysis of the added value of FDI as an effect measure of the investments on the business development.</p> <p>Therefore, this research attempted to quantify the effects of FDI on the economy through multiple indicators considering the confidentiality of the governmental support provided to FDIs through state aid. As a result the issue of the access to information, the benefits of the policy was widely debated, put on the agenda of the OGP new plan as well as the need for increased transparency of the public finance in Macedonia.</p> | | | | | | | <p>The study covered:</p> <ol style="list-style-type: none"> 1. Macroeconomic aspects of FDI in Macedonia, 2. The added value of FDI in free economic zones (FEZ), 3. Cost-benefit of state aid and subsidies for FDI in FEZ 4. Case study - co FDI with local domestic enterprises, 5. Policy recommendations for FDI. <p>Publication link: http://cea.org.mk/benefiti-troshotsi-od-stranskite-direktni-investitsii-vo-tehnoloskho-industriskite-razvojni-zoni/</p> | |
| Contact person: Simonida Kacarska, info-cei@winrock.org | | | | | | | | |

| 2014-2015 | Project title | | Coalition budget monitoring | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|---|--|---|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 184.101 | 81,81 | 4 | / | European Commission, IPA Civil Society Facility Program | 06/03/2014 06/09/2015 | FORUM Center for Strategic Research and documentation |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Project: Coalition budget monitoring The objective of enhanced transparency of the municipal budgeting process in Macedonia was to encourage the citizens to take more active role in the prioritization of the local public expenditures through inclusion of the civil society in the decision-making process. During the implementing process, a specific monitoring methodology was developed, sub grantees - grass root organizations were trained to improve their knowledge of the budget process and legislative framework for local government. All grassroots organizations together with CEA and FORUM became part of the informal group Coalition for Budget Monitoring with an increasing interest for further extension. The cooperation and the established network with the grass roots readily to monitoring the fiscal transparency, continued to operate in 2016, focused on the monitoring the municipal spending in the pre-election period. The Coalition is comprised with the following organizations: Klea Bitola, Foundation Focus-Veles, DROM Kumanovo, EHO-Shtip, FRLZ –Shtip, Mladinska Alijansa-Tetovo, ZCOR Debar, Ackija Zdruzenska, ZIP Institute Skopje. The CSO initiative enabled improved public private dialogue and increased awareness of the LSGUs for the need of inclusive budgeting process on a local level often used by the DEU as a positive example of CSO initiative. Project's web page: www.kbm.mk http://cea.org.mk/documents/Transparentnost%20na%20bp%20kaj%20opshtinit%20FINAL%20MK.pdf</p> | | | | | | | <ul style="list-style-type: none"> Empowered watchdog activities over public expenditures in municipalities in order to disable the abuse of public money; Created new environment for citizens to take active role in local budgeting, by stating their needs and priorities during the process of creation of local budgets and increased concern to monitor in long terms how their money are spent; Improved and transparent practices of local government in the process of creation and spending of budgets. | |
| <p>Contact person: Irena Ivanova, Task Manager, Civil Society , Delegation of EU Contact information: + 389 2 3248 500, irena.ivanova@eeas.europa.eu</p> | | | | | | | | |

| 2014-2015 | Project title | | Enhancing Transparency & Accountability through Performance Budgeting | | | | | |
|---|---------------|-----------------------------|--|----------------------|----------------|---|--|--|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 99.295 | 90 | 3 | / | European Commission, EIDHR Programme | 17/02/2014 – 17/02/2015 | Institute for Democracy – Societas Civilis |
| Detailed description of project | | | | | | | Type of services provided/Activities implemented | |
| <p>Project: Enhancing Transparency & Accountability through Performance Budgeting</p> <p>The main project objective is enhancement of the transparency & the accountability of the state Budget through introduction and promotion of the concept of performance based budgeting. Within the scope of the project several activities have been implemented including a development of a policy paper on the Need & Benefits for performance based budgeting, and a policy paper for Transparency & Accountability in Macedonia. Provided that there was a need for capacity development for introduction of the concept for the budget users, CEA & IDSCS organized and implemented a capacity building for selected central budget user staff for potential implementation of performance budgeting and a Study trip to Finland for the budget users' representatives for gathering experiences in the area of performance budgeting. During the activity a cooperation with the EU-funded Twinning Project: "Strengthening the capacity of the Ministry of Finance for macroeconomic analysis and policy formulation" was also established. The knowledge and information from the experiences in Finland were shared with other budget user representatives through a national workshop attended by number of central budget users in Macedonia.</p> <p>The overall action initiated dialogue and debate among the public sector stakeholders – central budget users and the expert public for initiation and potential piloting of the concept of performance budgeting in Macedonia</p> <p>http://cea.org.mk/budhet-baziran-na-performansi-za-podobar-budhetski-protses-i-zqolemuvane-na-transparentnosta-i-otchetnosta/</p> <p>http://cea.org.mk/soopshtenie-do-mediumi-izveshtaj-od-monitoring-na-transparentnosta-i-otchetnosta-na-budhetskite-korisnitsi/</p> <p>http://cea.org.mk/fizibiliti-studija-budhet-baziran-na-performansi-za-podobar-budhetski-protses-i-zqolemuvane-na-transparentnosta-i-otchetnosta/</p> | | | | | | | <ul style="list-style-type: none"> Monitoring report of transparency and accountability of central Budget users Developing policy paper on transparency and accountability of Budget users Developing policy paper about needs and benefits of performance budgeting Study trip to EU country experienced in performance budgeting Capacity building for central budget users for performance budgeting National workshop on implementation of the performance budgeting Developing feasibility study about the process of implementation of performance budgeting National conference for performance budgeting | |
| <p>Contact/Reference person: Panoreja Desovska, Task Manager, Civil Society, Delegation of EU</p> <p>Contact information: Panoreja.DESOVSKA@eeas.europa.eu</p> | | | | | | | | |

| 2013-2014 | <u>Project title</u> | | <u>Good Governance through Improved Fiscal Transparency</u> | | | | | |
|--|----------------------|-----------------------------|---|----------------------|----------------|--|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3.700 | 100 | 2 | / | Slovak Aid Balkan Civil Society Development Network | 11/2013-03/2014 | |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Project: Good Governance through Improved Fiscal Transparency</p> <p>CEA through the assistance of SlovakAid conducted a research on the Good governance through better fiscal transparency, Recommendations for implementation of the recommendations of the ad-hoc commission. Motivated by the incidents on the 24th of December 2012 during the promulgation of the Budget of Republic of Macedonia when the representatives from the opposition and the journalist were violently taken out of the Parliament of Republic of Macedonia and the State Budget was promulgated only with the representatives from the Government.</p> <p>As baseline, CEA used the recommendations from the Commission that was formed to clear out what happened on the disputed date, world's best practices and expert's knowledge in this area and recommendations how to overcome these issues and improve the fiscal transparency and accountability of the Government in Republic of Macedonia. CEA, within the study suggested amendments of the Budget Law and amendments to the Parliament's Rules.</p> <p>The study: Good Governance through better fiscal transparency, was presented in front of ex-ministries of finance and economics, university professors and representatives from international research institutions.</p> <p>Publication link: http://cea.org.mk/documents/CEA_Fiscal%20transparency_budget_proces_FINAL.pdf</p> | | | | | | | <ul style="list-style-type: none"> • Policy paper developed • Public presentation of findings • Facilitation of a discussion meeting between former relevant representatives of the involved stakeholders, such as ministers of finance, presidents of parliament, etc. | |
| <p>Contact person: Deniza Bundalevska, Balkan Civil Society Development Network</p> <p>Contact information: dbn@balkancsd.net</p> | | | | | | | | |

| 2013 | Project title | | Research for improvement of efficiency and effectiveness in the allocation of funds from the IPARD Program | | | | | |
|--|---------------|-----------------------------|--|----------------------|----------------------------|----------------------------|---------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3.000 | 100 | | USAID AgBiz Program Funded | USAID AgBiz Program Funded | 2013 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>This research analyzes the effectiveness and efficiency in the allocation and the use of the funds from the fifth component of the Instrument for Pre-Accession assistance of the European Union aimed at rural development - IPARD in Macedonia. The research was supported by the Project of USAID for Civil Society.</p> <p>The aim of the research is to consider the problems that occur during the implementation of the IPARD program in Macedonia, noting the efforts for their removal by all stakeholders, and providing proposals for improving the situation.</p> | | | | | | | | |
| <p>Contact person Marija Gjoseva Kovacevikj Strategic Analyst of the Federation of the Farmers of R. Macedonia (FFRM)</p> <p>Contact information marija.gjkovacevic@ffrm.org.mk</p> | | | | | | | | |

| 2013 | Project title | | Review of the development of agriculture in Macedonia in the last ten year | | | | | |
|--|---------------|-----------------------------|--|----------------------|-----------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3.000 | 100 | | Think Tank Fund | Think Tank Fund | 2013 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| Center for Economic Analyses conducted research in agriculture, in order to see its development over the last ten years, to detect the major problems facing the sector, and to make recommendations to overcome them. During the research was developed a case study with a farmer from Macedonia, to approach the public the real situation of agriculture at the moment. The research was supported by the Think Tank Fund of Budapest. | | | | | | | | |
| Contact person Mr. Goran Buldioski Contact information Goran.Buldioski@opensocietyfoundations.org | | | | | | | | |

| 2013-2014 | Project title | | Amending the Law on the Budget and Rulebook of the Parliament Study on the improvement of the budget process in the Republic of Macedonia | | | | | |
|---|---------------|-----------------------------|--|----------------------|----------------|-------------------------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 5.670 | 100 | 2 | / | National Democratic Institute - NDI | 10/2013 05/2014 | |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Project: Amending the Law on the Budget and Rulebook of the Parliament Study on the improvement of the budget process in the Republic of Macedonia</p> <p>CEA was actively engaged in making recommendations to overcome the problems and challenges facing the political scene for issues related to planning and implementation of the budget, the budget process and the budget cycle in general. Therefore, CEA with the support of NDI, developed advocacy initiative of amending the Budget Law and the Rules of Procedure of the Parliament of RM.</p> <p>The aim of the advocacy initiative was: implementation of efficient and effective budget process and increased accountability of the executive power. The Study for improvement of the budget process in the Republic of Macedonia, Current situation international good practices and recommendations, was presented and disseminated to the public institutions and other stakeholders.</p> <p>International cooperation: Motivated by the results of the activity, the cooperation with NDI continued, and CEA through its experts conducted training for Syrian local politicians from Aleppo and Idlib on budgeting and project preparation in Gaziantep, Turkey in October, 2014.</p> <p>The Study for improvement of the budget process in the Republic of Macedonia, Current situation international good practices and recommendations, was presented and disseminated to the public institutions and other stakeholders.</p> <p>Publication link: http://cea.org.mk/studija-za-podobruvane-na-budhetskiot-protses-vo-republika-makedonija/</p> | | | | | | | <ul style="list-style-type: none"> • A study developed • Public presentation of findings • Advocacy activities for improvement of the budget process among relevant stakeholders encouraging improved public private dialogues | |
| <p>Contact person: Filip Chaparovski, Program Manager Contact information: +389 (70) 276-228 , fchaparoski@ndi.org</p> | | | | | | | | |

| 2013 | Project title | | Regional Feasibility Study for Development of industrial Zone | | | | | |
|--|---------------|-----------------------------|---|----------------------|---|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Skopje Region | / | / | 2 | Center for Development of Skopje Region | | 2013 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| CEA Prepared a detailed feasibility study for development of an industrial zone within the municipality of Gazi Baba, as a regional industrial zone for boosting regional economic development. The feasibility study considered all social, economic, environmental, financial aspects for potential development of such an industrial zone in order to provide services for the interested businesses. The study provided analysis of the space, its potential strengths and weaknesses as well as implications for the development of the zone considering different scenarios and concepts for development of the zone based on other experiences in the region. | | | | | | | | |
| Contact person: Aneta L Rowlinson, Director, Center for development of the Skopje Planning region | | | | | | | | |

| 2013 | Project title | | Fiscal Transparency, Fiscal Future Economic Growth Public Debate, together with IMF | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|-------------------|---------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | | | | April 2013 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Fiscal Transparency, Fiscal Future Economic Growth Public Debate, organized together with IMF, multi-stakeholder debate among the CSO, expert public, business sector, media, NGO was organized and held on the issue. CEA in partnership with the IMF organized public discussion “Fiscal transparency, fiscal future and economic growth” and presentation of the Citizens’ Budget of Republic of Macedonia for 2013. As a part of the advocacy activities, CEA initiated cooperation with twining project in the Ministry of Finance for introducing Citizens budget as part of the budgetary process and official letter was submitted to the Minister of Finance.</p> | | | | | | | | |
| <p>Contact person: Alexander F Tieman, IMF Resident Representative, IMF atieman@imf.org</p> | | | | | | | | |

| 2013 | Project title | | Mariovo as a sustainable Tourist destination | | | | | |
|---|---------------|-----------------------------|--|----------------------|----------------|-------------------|---------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted a study on the sustainable tourist development of a specific region Mariovo, in Pelagonija region of Macedonia. The objectives of the study were to: a) Assess Mariovo as a potential tourism destination; b) suggest a mission, positioning, strategy and marketing mix to develop and establish Mariovo as a new, sustainable tourism destination; and, c) provide a realistic short-term action plan to get the process started.</p> <p>http://cea.org.mk/documents/Developing%20Mariovo%20Tourism.pdf</p> | | | | | | | | |
| <p>Contact person: Goran Buldioski, Co-Director Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

| 2012 | Project title | | Citizens' Budget of the Republic of Macedonia for 2013 | | | | | |
|---|---------------|-----------------------------|--|----------------------|----------------|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 15.300 | 100 | 4 | / | USAID Macedonia | 2012 2013 | |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>Citizens' Budget of the Republic of Macedonia for 2013</p> <p>CEA prepared Citizens' Budget for 2013, aimed on increasing fiscal transparency in the medium and long term. Also, the aim is to increase fiscal discipline and thereby to achieve greater accountability of Central Government of Republic of Macedonia. Citizens' Budget will provide greater information for the citizens of Republic of Macedonia about which are sources of funds in the Budget, and which are the priorities for spending their money. The project is financially supported by the Project of USAID for Civil Society.</p> <p><i>With this initiative CEA was the first initiator of opening the stakeholder dialogue for Citizen budget as a necessary budget related document that needs to be prepared by the MoF in order to initiate a relevant inclusive and transparent budget process. An initiative that has become a part of the OGP for several years as part of the Open Government Partnership, where CEA is a member of the group for budget transparency and accountability.</i></p> <p>Publication link: http://cea.org.mk/graganski-budhet-na-rm-za-2013-godina/</p> | | | | | | | <ul style="list-style-type: none"> • Case study analyses • A study developed • Public presentation of findings • Advocacy for initiation of the process of preparation of Citizens' budget | |
| <p>Contact person: Vesna Stevkovska Administrative & Project Management Assistant</p> <p>Contact information: vstevkovska@usaid.gov</p> | | | | | | | | |

| 2012 | Project title | | Lending to agriculture-perspectives and condition | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3000 | / | 2 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>A research study which is a result of cooperation of two non-governmental organizations: Federation of Farmers of Republic of Macedonia (FFRM) and the Center for Economic Analyses (CEA).</p> <p>The project included research on the lending in the primary agricultural sector and resulted with</p> <ul style="list-style-type: none"> - recommendations on overcoming issues related to lending to agriculture - Recommendations on the potential effect of increasing the quality and quantity of credit activities of banks towards farmers - Round table discussion which enabled the stakeholders to discuss the findings and consider improvement | | | | | | | | |
| <p>Contact person: Contact person: Goran Buldioski, Co-Director, TTF Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

| 2012 | Project title | | Microfinancing for poor households with emphasis on Roma people | | | | | |
|--|---------------|-----------------------------|---|----------------------|----------------|-------------------|---------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 7000 | / | 2 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>A research study with an objective to evaluate the situation in the poor households (with special accent on the Roma people) and to help make appropriate recommendations in favor of microfinance development as a means to fight poverty in the future.</p> <p>The aim of the study was to contribute to a better understanding of the financial problems of the poor households, their needs, the unemployment and the indebtedness.</p> <p>The analysis gave an overview of the structure of the poor households and their income sources.</p> <p>The research included an in-depth analysis on the creation of concrete picture about the existence of micro-financing and the barriers the poor households come across in their attempts to get access to financial loans i.e. credits.</p> | | | | | | | | |
| <p>Contact person: Contact person: Goran Buldioski, Co-Director, TTF Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

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|--|---------------------------------------|------------------------------------|---|-----------------------------|-----------------------|--------------------------|----------------------------------|--------------------------------|
| 2012 | Project title | | Enhancing advocacy based on evidence and facts about budgets in Republic of Macedonia | | | | | |
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| | Center For Economic Analyses – Skopje | Macedonia | 21.600 | / | | OSI TTF | OSI TTF | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>The project created an online web portal containing budget data for Macedonia. The basic information was gathered from in-house data sets, online PDFs and information acquired through the country's Law for Freedom of Information. The portal for a first time enables access to a "cleaned up" data that which has been analyzed and adjusted for bias. It provided an information not only on public spending (national and municipal), but also promotional campaign spending and unexplained expenses.</p> <p>This is an interactive portal which offers to the users to "test" different budget policies and measure the expected potential outcomes. The results of the assignment are:</p> <ul style="list-style-type: none"> • Website for visualization of the Budget of Republic of Macedonia (www.mkbudget.org) • Tool for on-line testing on budget policies in Republic of Macedonia • Conference for the civil society participation in the budget policies in Republic of Macedonia | | | | | | | | |
| <p>Contact person: Contact person: Goran Buldioski, Co-Director, TTF Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

| 2012 | Project title | | Lending to agriculture-perspectives and condition | | | | | |
|---|---------------|-----------------------------|---|----------------------|----------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| | Macedonia | 3000 | / | 2 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>A research study which is a result of cooperation of two non-governmental organizations: Federation of Farmers of Republic of Macedonia (FFRM) and the Center for Economic Analyses (CEA).</p> <p>The project included research on the lending in the primary agricultural sector and resulted with</p> <ul style="list-style-type: none"> - recommendations on overcoming issues related to lending to agriculture - Recommendations on the potential effect of increasing the quality and quantity of credit activities of banks towards farmers - Round table discussion which enabled the stakeholders to discuss the findings and consider improvement | | | | | | | | |
| <p>Contact person: Contact person: Goran Buldiovski, Co-Director, TTF Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

| 2012 | Project title | | Significance of private transfers in Tetovo and Kumanovo from Afghanistan and Iraq | | | | | |
|---|---------------|-----------------------------|--|----------------------|----------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3000 | / | 2 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted a field research and published study about significance of private transfers in Tetovo and Kumanovo from Afghanistan and Iraq.</p> <p>In partnership with Southeast European University and Municipality of Kumanovo, the assignment included</p> <ul style="list-style-type: none"> - Organization and conducting of two public discussions on investments from from private transfers from Afghanistan and Iraq in the municipalities of Kumanvo and Tetovo - Prepared a policy paper on the political economy of Tetovo and Kumanovo illustrating the development of Kumanovo and Tetovo municipalities during the centrally planned economy within Yugoslavia and their share in the local economy of the Socialist Republic of Macedonia, and illustrate the recent rational behavior of the citizens of Kumanovo and Tetovo that are engaged in the economy of Afghanistan and Iraq. | | | | | | | | |
| <p>Contact person: Contact person: Goran Buldioski, Co-Director, TTF Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

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|--|----------------------|------------------------------------|--|-----------------------------|-----------------------|--------------------------|----------------------------------|--------------------------------|
| 2012 | Project title | | Shadow economy in Macedonia | | | | | |
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | | / | 3 | OSI TTF | OSI TTF | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>The assignment included a research measurement and assessment of the shadow economy in R. Macedonia.</p> <p>The research attempts to present a portrait and estimate of the shadow economy and its structure in the Macedonian economy using the electricity consumption method and the MIMIC approach. As a result of the findings of the study and the recommendations were considered and accepted by the policy makers. The recommendations for improvement and simplification of labor procedures for seasonal workers were accepted and implemented by the Government of Macedonia</p> <p>http://www.cea.org.mk/documents/studii/CEA%20SHADOW%20ECONOMY%20IN%20MACEDONIA%20FINAL_4.pdf</p> | | | | | | | | |
| <p>Contact person: Goran Buldioski, Co-Director, TTF</p> <p>Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

| 2011-2012 | <u>Project title</u> | | <i>Developing web site for the Budget of the Republic of Macedonia: www.mkbudget.org</i> | | | | | |
|--|----------------------|-----------------------------|--|----------------------|----------------|-----------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia, | 20 000 EUR | 100% | 3 | / | OSI- Think Thank Fund | 11/2011-12/2012 | / |
| Detailed description of project | | | | | | | Type of services provided | |
| <p>The purpose of the project is to create an online web portal containing budget data for Macedonia. This information would be culled from in-house data sets, online PDFs and information acquired through the country's Law for Freedom of Information. The portal would consist of "cleaned up" data that has been analyzed and adjusted for bias. It would describe not only public spending (national and municipal), but also promotional campaign spending and unexplained expenses. There would be an interactive feature in which users could "test" different budget policies and measure expected outcomes</p> <p>www.mkbudget.org</p> | | | | | | | <ul style="list-style-type: none"> • methodology, and tools developed) • mkbudget.org.mk web application for budget transparency developed | |
| <p>Contact person: <i>Neda Korunovska/ open society foundation /Think thank fund</i> Contact information: neda.korunovska@opensocietyfoundations.org</p> | | | | | | | | |

| 2011 | Project title | | Global Integrity Report | | | | | |
|--|---------------|-----------------------------|---|----------------------|------------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 3000 | / | 1 | Global Integrity | Global Integrity | 2011 | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA conducted research about governance and anti-corruption mechanisms in Macedonia, as a part of The Global Integrity Report.</p> <p>This report was developed according to an innovative and award-winning research methodology and is used as a tool for understanding governance and anti-corruption mechanisms at the national level.</p> <p>http://www.globalintegrity.org/report</p> | | | | | | | | |
| <p>Contact person: Carrie Golden, Manager, Global Integrity Innovations for Transparency and Accountability E-mail: carrie.golden@globalintegrity.org</p> | | | | | | | | |

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|--|----------------------|------------------------------------|--|-----------------------------|-----------------------|--------------------------|----------------------------------|--------------------------------|
| 2011 | Project title | | Increasing employment of youth Roma | | | | | |
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 2000 | / | 1 | City of Skopje | City of Skopje | 2011 | RRC |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>The project objective was to contribute in increased employment by helping in implementation of the active policies for employment.</p> <p>CEA in partnership with Roma Resource Center organized and implemented trainings for increased employability skills for Roma population in Skopje.</p> | | | | | | | | |
| Contact person: Department for cooperation and support of the CSOs and foundations , City of Skopje | | | | | | | | |

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|---|----------------------|------------------------------------|---|-----------------------------|-----------------------|--------------------------|----------------------------------|--------------------------------|
| 2009-2014 | Project title | | Straightening of the influence of macroeconomic analyses and researches on the choices of Policy Makers | | | | | |
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | 120.000 | / | | Think Tank Fund | Think Tank Fund | 2009-2014 | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>Objectives and results of the action:</p> <p>Public promotion of CEA and its mission – articles in magazines and newspapers, expert opinions on TV stations on radio stations are establishing awareness of issues of public interest among public and participants in policy making, initiating the public debate on essential issues and influencing on policy – making process;</p> <p>Staff specialization in research capacity throughout providing qualitative and quantitative analysis, shaping public policy debates, policy suggestions and strong influence on policy-making process;</p> <p>Fellowships to young graduates and internships to students. These activities provided policy research environment to the interested students and help them to become the successor generations of the work of CEA and other think tanks in Macedonia and abroad.</p> | | | | | | | | |
| <p>Contact person: Goran Buldioski, Co-Director, TTF</p> <p>Contact information: goran.buldioski@opensocietyfoundations.org</p> | | | | | | | | |

I. ORGANIZATION & CONDUCTING EVENTS / DEBATES/ Conferences

| Various | Project title N/A | | Various events, trainings, meetings, focus groups, etc. organized and implemented by CEA | |
|--|----------------------|-----------------------------|--|--|
| Center For Economic Analyses – Skopje | Country Macedonia | Overall project value (EUR) | Proportion carried out by candidate (%) | |
| Detailed description of Activities: Trainings, Workshops, Roundtables, Conferences, Focus groups, organized and facilitated by CEA | | | | |
| <p>Project: Enhancing Transparency & Accountability through Performance Budgeting</p> <ol style="list-style-type: none"> 1. Training: performance budgeting; Target: Central budget users 2. Workshop: possibility from piloting performance based budgeting and the selected central budget users readiness for the concept 3. National conference: participants CB users, experts national and international, experience from other countries, cost benefit from potential implementation of performance budgeting (he main objective of the conference was to enable dissemination and awareness raising for all of the findings and knowledge from all activities preceding the event through a public and inclusive discussion/debate. Also, enabled discussion for expert debate on performance budgeting and its potential implementation. The results of the final feasibility study were presented. Within the study, among other findings, the research resulted in an indicative finding that for every 1 denar invested in the reform of performance budgeting, the further expected gross added value is about 2600 denars, if the technological efficiency improvement is 13%, or if the technological efficiency improvement is 40%, the gross added value would be around 8000 denars. Publication link: http://cea.org.mk/documents/Feasibility%20study_MK.pdf) <p>View more on the following links:</p> <p>http://cea.org.mk/natsionalna-konferentsija-transparentnost-performansi-i-otchetnost-na-budhetot-na-rm/</p> <p>http://cea.org.mk/budhet-baziran-na-performansi-za-podobar-budhetski-protses-i-zgolemuvane-na-transparentnosta-i-otchetnosta/</p> <p>http://cea.org.mk/izvestaj-od-monitoring-na-transparentnosta-i-otchetnosta-na-budhetskite-korisnitsi/</p> <p>http://cea.org.mk/fizibiliti-studija-budhet-baziran-na-performansi-za-podobar-budhetski-protses-i-zgolemuvane-na-transparentnosta-i-otchetnosta/</p> <p>http://cea.org.mk/zgolemuvane-na-transparentnosta-i-otchetnosta-preku-budhetirane-po-performansi/</p> | | | | |
| <p>Project: Coalition budget monitoring</p> <ol style="list-style-type: none"> 1. Training: municipal budget expenditures spending monitoring, inclusive and open budget process; policy brief, advocacy, etc. Target: local grass root civil society organizations, conducting interviews, and practicing public information act | | | | |

| Various | Project title N/A | | Various events, trainings, meetings, focus groups, etc. organized and implemented by CEA | |
|--|----------------------|-----------------------------|--|--|
| Center For Economic Analyses – Skopje | Country Macedonia | Overall project value (EUR) | Proportion carried out by candidate (%) | |
| <p>2. National conference: participants LSGU mayors and councils, CSO, experts national and local experts in the area (As a key general findings of the research are the barriers that weaken the relationship and communication between local government and citizens: there is a citizens' lack of motivation and initiative to participate in the budget process because of the limited opportunities for participation; and there is a low capacity of the municipalities, to transform the citizens' feedback in actions)</p> <p>Project: Good Governance through Improved Fiscal Transparency</p> <p>1. Meetings: facilitation of meeting with relevant current and former representatives in the parliament, ministers for the issues of good governance and fiscal transparency</p> <p>Vie more on the following links: http://kbm.mk/ http://cea.org.mk/koalitsija-za-budhetski-monitoring-monitoring-na-budhetskiot-protses-na-els-vo-rm/</p> <p>Project: Regulatory Impact Assessment in the Shadow: Fostering evidence-based policy making in Macedonia</p> <p>1. Organized two training sessions for strategic planning of the network for better legislation 2. External CEA expert provided cost analyses of the RIA process in Macedonia 3. Organized 2 public events for presenting the main findings of the recently published policy briefs regarding the RIA process in Macedonia</p> <p>See more on the following links: http://cea.org.mk/pvr-vo-senka-formularite-za-pvr-ne-ja-postignuvaat-tselta-treba-da-se-presmetuvaat-troshotsite-na-trudot-na-administratsijata-site-zasegnati-vo-pvr-protsesite/ http://cea.org.mk/pvr-vo-senka-dva-dokumenti-za-javni-politiki-kako-da-se-podobri-pvr-vo-makedonija/ http://cea.org.mk/prva-konferentsija-od-proektot-pvr-vo-senka-soopshtenie-za-javnost/ http://cea.org.mk/pvr-vo-senka-otvoren-povik-za-vkluchuvane-vo-mrezhata-za-podobra-legislativa/ https://www.facebook.com/PVRvoSenka/</p> <p>Project: Creating employment pathways for rural youth</p> <p>1. Training series: for employability and entrepreneurship for unemployed, including soft skills development, communication skills, business and entrepreneurship skills, business plan development, etc. Target: skilled and unskilled rural youth</p> | | | | |

| Various | Project title N/A | | Various events, trainings, meetings, focus groups, etc. organized and implemented by CEA | |
|---|----------------------|-----------------------------|--|--|
| Center For Economic Analyses – Skopje | Country Macedonia | Overall project value (EUR) | Proportion carried out by candidate (%) | |
| <p>2. <i>Training and workshop: strategic frame and action plan for the regional development of the NEPR in Macedonia, Target: Local economic development head of sectors for the LSGUs in the region, as the representatives of the Center for development of the NEPR of Macedonia, for development of a regional strategy for social inclusion of youth through labor market</i></p> <p>View more on the following links: http://cea.org.mk/proekt-sozdavane-mozhnost-za-vrabortuvane-na-mladi-od-ruralnite-sredini-tselosnata-oprema-od-proektot-beshe-predadena-na-opshtinite-lipkovo-staro-nagorichane-kriva-palanka/ http://cea.org.mk/analiza-i-pregled-na-politikite-za-sotsijalno-vkluchuvane-na-mladite/ http://cea.org.mk/istrzhuvane-na-pazarot-na-trud-mladite-nevraboteni-vo-severoistochniot-planski-region/ http://cea.org.mk/analiza-na-pazarot-na-trud-pobaruвачka-na-rabotna-sila-vo-severoistochniot-planski-region/ http://cea.org.mk/povik-za-angazhirane-na-lokalni-treneri-mentori-vo-rabotni-klubovi-lipkovo-staro-nagorichane-kriva-palanka/ https://www.facebook.com/sozdavanjemoznosti/ http://cea.org.mk/povik-za-uchesnitsi-na-besplatni-obuki-za-zgolemuвање-na-vrabortlivosta-na-mladite-od-sipr/ http://cea.org.mk/proekt-sozdavane-mozhnosti-za-vrabortuvane-na-mladite-od-ruralnite-sredini-soopshtenie-za-javnost/</p> <p>Project CIVICA Mobilias: Decentralized civic initiatives for more effective fiscal decentralization</p> <ol style="list-style-type: none"> 1. ICT Survey – development of an detailed online questionnaire for a 35 CSO representatives throughout Macedonia was conducted as a basis for primary research for determining the financing sources, development level, and the determinants for regional development of the CSOs. 2. Direct interviews – conducted direct in details for determining the main factors and determinants for the lack of equal development and the decentralized “effectiveness” of the civil society sector in Macedonia. The primary research resulted in a detailed analysis and identification of main underlying factors and determinants for CSO development. 3. Focus group discussion facilitation – CEA organized 4. Direct interviews - conducted direct with the citizens, CSO representatives, CSO networks members and the representatives from the municipalities for the needs of the in depth analyses <p>View more on the following links: http://cea.org.mk/proekt-fiskalna-detsentralizatsija-za-podobar-regionalen-razvoj-na-graganskoto-opshtestvo/ http://cea.org.mk/fiskalna-detsentralizatsija-za-podobar-regionalen-razvoj-na-graganskoto-opshtestvo/ http://cea.org.mk/pertseptsija-na-graganskite-organizatsii-za-stepenot-na-razvoj-na-graganskoto-opshtestvo-vo-makedonija/ http://cea.org.mk/regionalna-neednakvost-vo-razvojot-na-graganskoto-opshtestvo-pertseptsija-na-graganskite-organizatsii-vo-makedonija/</p> | | | | |

| Various | Project title N/A | | Various events, trainings, meetings, focus groups, etc. organized and implemented by CEA | |
|---|----------------------|-----------------------------|--|--|
| Center For Economic Analyses – Skopje | Country Macedonia | Overall project value (EUR) | Proportion carried out by candidate (%) | |
| <p>Project: Metamorphosis, Local Budget Transparency - Round Tables & discussions for the LSGU budget transparency level, eight round tables were organized for the representatives of the LSGUs in all eight planning regions invited and discussed with, the issues of: index of budget transparency, online budget transparency, availability of main budget documents.</p> <p>Other trainings, events, organized and delivered by CEA members:</p> <ol style="list-style-type: none"> 1. Two trainings for strategic planning and leading CSO networks, under the project: Regulatory Impact Assessment in the Shadow: Fostering evidence-based policy making in Macedonia; 2. Two trainings for journalists for better understanding the SAOs work and the audit reports they produce, under the project: Strengthening Financial Accountability and Transparency in Macedonia; 3. The Rule of Law: Where Are We Heading? This international event brought together representatives from academia, think tanks, civil society and policy-making to take stock of where we are today and we are heading when it comes to the Rule of Law in Europe, This Event was co-organised between the Centre for European Policy Studies (CEPS) in Brussels, the Centre for Economic Analyses (CEA) in Skopje (http://cea.org.mk/rule-law-heading-programme-report/); 4. Trainings for: Soft skills; Communication; Job Seeking, Entrepreneurship and Fund Raising under the project Creating employment for rural youth”; 5. Trainings for: Soft skills; Communication; Job Seeking, Entrepreneurship and Fund Raising under the project “Employment for Roma youth”; 6. The regional World Bank MFSA experts provided training for Iraqi MPs on PFM topics - training delivered in Erbil and Sylamania by CEA, contracted by NDI; 7. MFSA training for NALAS - training designed and conducted for representatives of the LSGUs from Western Balkan; 8. Training in PPP in Macedonia and Decentralization presentation at the National Bank for the National Bank of RM for the research department. 9. Fiscal decentralization training for local government finance representatives of the West Balkan, as part of NALAS Summer School 2016; 10. Budget planning and forecast training for the local government representatives of the regions of Tunis and Hammamed, Tunisa, as part of the FSVC Program; 11. Financing of the political parties and their expenditures during the campaigns in pre-election process – training for the members of the platform of civic organizations against the corruption. 12. Training: PPP in Macedonia (USAID Funded) Discussion: CEA helped the Ministry of economy to train administration in Macedonia. Conference/workshops: 8 trainings within the 8 regions in Macedonia Outcome: More private initiatives to assume delivery of public services. Private finance generation for providing public services. 13. Training: Models of Public Private Partnership, IPA SEE, Project Common advanced virtual accessibility to support public services in SEE | | | | |

| Various | Project title N/A | | Various events, trainings, meetings, focus groups, etc. organized and implemented by CEA | |
|--|----------------------|-----------------------------|--|--|
| Center For Economic Analyses – Skopje | Country Macedonia | Overall project value (EUR) | Proportion carried out by candidate (%) | |
| <p>14. <i>Training on Citizen Budget - CB and Mid-Year Review—MYR , for the Jordanian central government employees of the General Budget Department and the Ministry of Finance of Jordan, on the request of the Financial Services Volunteers Corps– FCVC (http://cea.org.mk/obuka-na-ministerstvoto-za-finansii-i-sektor-budhet-na-jordan-za-pojasen-graganski-budhet-i-polugodishen-izveshtaj-za-izvrshuvane-na-budhetot-na-jordan/);</i></p> <p>15. <i>Training for journalists for Fiscal Transparency for increasing the capacity of journalists for the need of greater fiscal transparency and using www.mkbudget.org in their journalistic research.</i></p> | | | | |
| <p>Contact person: please see in the specific project reference persons for specific training and reference letters</p> | | | | |

| Various | Project title | | Ex-ante evaluation of financial instruments for operational program Regions in Growth | | | | | |
|--|---------------|-----------------------------|---|----------------------|-----------------------------------|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Bulgaria | / | / | 1 | Price Waterhouse Coopers Bulgaria | | | |
| Detailed description of activity | | | | | | | Type of services provided | |
| Short term expertize in the project of Ex-ante evaluation of financial instruments for operational program Regions in Growth, Bulgaria, for the tasks of: <ul style="list-style-type: none"> - Support in defining monitoring indicators for the reporting system for each financial instrument identified - Assessment of indicators in the OP RG and valuation of relevant ones as well as guidance to find appropriate information to measure and benchmark them. | | | | | | | | |
| Contact person: Françoise Toussaint, SEE Manager, PWC Bulgaria, bulgaria@bg.pwc.com | | | | | | | | |

| Various | Project title | | Regional Public private partnership (PPP) expertise | | | | | |
|--|---------------|-----------------------------|---|----------------------|--|-------------------|----------------------------------|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Balkan Region | / | / | 1 | ReSPA, Regional Public School of Public Administration | | | |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>ReSPA engaged CEA President as a regional PPP expert and conducted a survey on the state of play in the field of PPP, concession and public procurement in Macedonia, collected and analyzed data, policy analysis, institutional and legal PPP framework for local and central level government. In addition for Macedonia the prepared the country report comprised of an analysis, conclusions and recommendations and monitoring of PPP instruments.</p> <p>-</p> | | | | | | | | |
| <p>Contact person: Goran Pastrovic, Director, ReSPA, g.pastrovic@respaweb.eu.</p> | | | | | | | | |

| Various | Project title | | PPP Feasibility Studies | | | | | |
|--|---------------|-----------------------------|---|----------------------|-----------------|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | Different LSGUs | | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <ul style="list-style-type: none"> • PPP feasibility study for sport hall for archery in Bitola, for the Municipality of Bitola • PPP feasibility study for parking lots in Bitola, for the Municipality of Bitola • PPP feasibility study for street lighting Bitola, for the Municipality of Bitola • PPP feasibility study for a new kindergarten in the village of Kravari, for the Municipality of Bitola • PPP feasibility study for parking zones in Kavadarci, for improvement of the parking services of the Municipality of Kavadarci • PPP feasibility study for street lightning in Makedonski Brod • PPP feasibility studies for organizing parking spaces in the Municipalities of Bitola and Tetovo. • PPP feasibility study for solid waste management for Ilinden municipality • PPP feasibility study for Municipality of Gorce Petrov on building administrative building • PPP feasibility study for Municipality Gazi Baba on building administrative building • PPP feasibility study for Public transportation company JSP - Skopje for "smart ticketing" • Feasibility study for Municipality Veles for a loan from the World Bank • PPP needs assessment and feasibility study on LED at LSG Gorce Petrov <p>http://cea.org.mk/fizibiliti-studija-za-javno-privatno-partnerstvo-za-opshtina-gorce-petrov/</p> <p>Contact person:</p> | | | | | | | <p>CEA has assisted a number of municipalities in the PPP utilization by preparing several feasibility studies, procurement documents and draft PPP contracts.</p> <p>Prepared documents: Needs assessment, risk analysis, economic and financial analyses, and legal aspects.</p> <p>Part of the services cover as well as presentation and dialogue with the Municipal Councils for the potential implementation of the PPP contracts in question.</p> | |

| Various | Project title | | PAD Project Appraisal Documents for Capital Project for Local Service, World Bank Loan Mechanism, Ministry of Finance | | | | | |
|---|---------------|-----------------------------|---|----------------------|-----------------|-------------------|--|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | 2 | Different LSGUs | | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA assisted several municipalities in the process of development of project Assessment Documents - PAD for transparency, financial sustainability and municipal services financed by the MSIP, IBRD Loan through preparation of:</p> <ul style="list-style-type: none"> • PAD feasibility study for water supply system in Negotino for improved infrastructure in Municipality of Negotino; • PAD feasibility study for local street infrastructure in Kochani for improved infrastructure in the Municipality of Kochani; • PAD feasibility study for primary school in Municipality of Gazi Baba; | | | | | | | <p>CEA has assisted a number of municipalities in the PAD preparation for different local services improvement on a local level as a mechanism to apply of loans management by the MoF by the MSIP, provided by the World Bank. The PAD covers a specific World Bank methodology for feasibility study with cost benefit analysis.</p> | |
| <p>Contact person: Vanko Apostolov, Mayor, Negotino, info@negotino.gov.mk</p> | | | | | | | | |

| Various | Project title | | Local / Regional Strategic Documents | | | | | |
|--|---------------|-----------------------------|---|----------------------|-----------------|-------------------|---|-------------------------|
| | Country | Overall project value (EUR) | Proportion carried out by candidate (%) | No of staff provided | Name of client | Origin of funding | Dates (start/end) | Name of partners if any |
| Center For Economic Analyses – Skopje | Macedonia | / | / | / | Different LSGUs | | | / |
| Detailed description of activity | | | | | | | Type of services provided | |
| <p>CEA prepared several strategic document for number of LSGUs and regions</p> <ul style="list-style-type: none"> - LSGU Gazi Baba, Local Economic Development strategy - LSGU Gazi Baba, Rural Development Strategy - LSGU Tetovo, Sustainable Economic Development Strategy - Region of Southeast planning region, SME strategy for the SEPR in Macedonia, GIZ financed - Regional Strategic Document with action plan for social inclusion of youth through labor market, EU project financed - Local Strategic Guide with Action Plan for employment for LSGUs EU financed project | | | | | | | <p>CEA has been managing and facilitating the development of several local economic strategies throughout the years, stating from the needs assessments and analyses of the business sectors, the creditworthiness of the LSGUs, the level of potential for implementing of the strategies, and preparation of action plans for the strategies.</p> | |
| <p>Contact person: Pavle Donev, GIZ Macedonia, RED-info@giz.de Salajdin Idrizi, ESA Tetovo, esale@t-home.mk other</p> | | | | | | | | |



CENTER FOR ECONOMIC ANALYSES (CEA)
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